#### **Board Meeting Agenda**

March 20, 2023 5:30 p.m. Mid-Columbia Fire and Rescue Station 1400 West 8<sup>th</sup> Street, The Dalles, Oregon

- 1. Call Meeting to Order
- 2. Pledge of Allegiance
- 3. Roll Call
- 4. Agenda Changes
- 5. Minutes
  - a. Correction of Minutes, if any Monday, February 27, 2023.

#### 6. Swearing-in Ceremony

a. Swearing-in and badge pinning of newly hired Division Chief Joshua Beckner

#### 7. Public Comment

- a. During this portion of the meeting, a citizen may speak on any subject upon being recognized by the Board President. The citizen must state their name, address, and their discussion topic for the minutes. Five minutes per person will be allowed. If a response by the District is requested, the speaker will be referred to the Fire Chief for further action. At the discretion of the Board President, the issue may appear on a future meeting agenda for Fire District consideration.
- b. The public may observe and/or listen to the meeting virtually by using either the link or the telephone number and access code provided below:

TELEPHONE NO.: +1 (213) 929-4212

AUDIO ACCESS CODE: 386-536-130

COMPUTER LINK: https://attendee.gotowebinar.com/register/6279896275881783385

WEBINAR ID: 315-109-499

#### 8. Financial Reports

- a. Balance Sheets/Combined Cash Accounts as of 02/28/2023
- b. Ambulance Service Financial Report 03/01/22 to 02/28/23

#### 9. Committee Reports

a. Urban Renewal Report/ UR Annual Report FYE 2022 - Director Peters

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least three business days in advance.

#### 10. Fire Chief's Report

- a. Fire Chiefs Report
- b. Monthly Report AC Jensen
- c. Monthly Report DC Wood
- d. Monthly Report DC Coleman
- e. Other items as needed

#### 11. Correspondence

- a. Thank you Staff from the Springs at Mill Creek
- b. Thank you Nursing Students from CGCC
- c. Thank you Cindy Miller from NWCSD #21
- d. Thank you Nicole Powell

#### 12. Old Business

#### 13. New Business

#### 14. Executive Session

 Adjourn to Executive Session in accordance with ORS 192.660(2)(d) to conduct deliberations with persons designated by the governing body to carry on labor negotiations.

#### 15. Good of the Order

#### 16. Adjournment



#### **OUR MOTTO:**

Educate, Serve & Protect

#### **OUR SHARED VISION:**

"To provide for the optimal safety and welfare of the community and our members."

#### **OUR MISSION:**

"We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property."

#### **OUR VALUES:**

**P-**rofessionalism **R-**espect **I-**ntegrity

**D**-uty

E-ngaged

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least three business days in advance.

#### MID-COLUMBIA FIRE & RESCUE COMBINED CASH INVESTMENT FEBRUARY 28, 2023

	COMBINED CASH ACCOUNTS	
01-0-1009-00	LGIP	5,497,897.12
01-0-1020-00	PAYPAL BURN PERMIT ACCOUNT	16.70
01-0-1025-00	COLUMBIA BANK PAYPAL ACCOUNT	.00.
01-0-1030-00	CHECKING ACCOUNT	155,982.16
	TOTAL COMBINED CASH	5,653,895.98
	TOTAL UNALLOCATED CASH	6,653,895.98
	CASH ALLOCATION RECONCILIATION	
10	ALLOCATION TO GENERAL FUND	4 050 110 70
20	ALLOCATION TO FF EQUIPMENT & SU	4,338,112.73 291,401.92
25	ALLOCATION TO FIREMED	69,266,57
30	ALLOCATION TO STACKER BUTTE	40,752.51
35	ALLOCATION TO DEBT SERVICE	319,524.58
40	ALLOCATION TO TECHNICAL RESCUE	58,583,47
45	ALLOCATION TO CAPITAL PROJECT	.00
50	ALLOCATION TO EQUIPMENT RESER	200,371.53
51	ALLOCATION TO BUILDING RESERVE	58,938.05
52	ALLOCATION TO TRAINING RESERVE	166,210.72
53	ALLOCATION TO RETIREMENT LIABILI	110,733,90
55	ALLOCATION TO BOND PRINCIPAL RE	.00
	TOTAL ALLOCATIONS TO OTHER FUN	5,653,895.98
	ALLOCATION FROM COMBINED CASH	(5,653,895,98)
	ZERO PROOF IF ALLOCATIONS BALA	.00

#### MID-COLUMBIA FIRE & RESCUE BALANCE SHEET FEBRUARY 28, 2023

#### GENERAL FUND

#### ASSETS

	and the second of the second o	
10-0-1000-00	CASH ALLOCATION	4,338,112.73
10-0-1015-00	PETTY CASH	126.00
10-0-1049-00	AMBULANCE	.00.
10-0-1050-00	AMBULANCE A/R	.00
10-0-1055-00	AMB BILLING SERVICE A/R	.00.
10-0-1065-00	À'R AMBULANCE HOLDING	.00.
10-0-1069-00	BAD DEBT ALLOWANCE	.00.
10-0-1080-00	A/R TAXES - GENERAL FUND	.00.
10-0-1085-00	OTHER RECEIVABLES - GF	.00.
10-0-1090-00	GRANT RECEIVABLE	.00.
10-0-1200-00	MISCELLANEOUS A/R	.00,
10-0-1499-00	UNDEPOSITED FUNDS	.00.
10-0-1510-00	MACHINERY AND EQUIPMENT	4,163,122.84
10-0-1520-00	BUILDINGS AND STRUCTURES	3,514,225.18
10-0-1530-00	LAND AND IMPROVEMENTS	71,508.00
10-0-1600-00	AMOUNT PROV - LTD AERIAL	.00
10-0-1601-00	AMOUNT PROV - LTD BONDS	.00.
10-0-1602-00	AMOUNT PROVILTD - COPIER	.00.
10-0-1603-00	AMOUNT PROVILED LAPTOPS	00,
10-0-1605-00	AMOUNT PROV - 2005 BONDS	.00.
10-0-1700-00	PREPAID EXPENSES	.00,

TOTAL ASSETS 12,087,093,75

LIABILITIES AND EQUITY

#### MID-COLUMBIA FIRE & RESCUE BALANCE SHEET FEBRUARY 28, 2023

#### **GENERAL FUND**

#### LIABILITIES

10-0-2010-00	GENERAL FUND AP		.00
10-0-2010-02	AMBULANCE BILLING PAYABLE		.00.
10-0-2011-00	LIFE FLIGHT A/P		.00,
10-0-2012-00	RETAINAGE PAYABLE		.00.
10-0-2015-00	ACCRUED COMP ABSENCE		.00.
10-0-2015-01	ACCRUED WAGES		.00
10-0-2023-00	SHORT TERM HOLDING ACCOUNT		.00.
10-0-2060-00	DEF REVENUE		.00
10-0-2065-00	OFFSET BEGINNING BALANCE	(	2,412,746.00)
10-0-2100-00	BONDS PAYABLE LT		.00.
10-0-2105-00	PAYROLL LIABILITIES		.00
10-0-2106-00	CHILD SUPPORT PAYABLE		.00
10-0-2107-00	GARNISHMENTS PAYABLE		.00
10-0-2110-00	UNION HOUSE FUND		.00
10-0-2111-00	ADMINISTRATION HOUSE FUND		.00
10-0-2115-00	HOLIDAY BANK		.00
10-0-2120-00	SHORT TERM DISABILITY		29.00
10-0-2121-00	CANCER FUND		.00
10-0-2121-01	AFLAC ACCIDENT INSURANCE		.00.
10-0-2121-02	AFLAC SHORT TERM DISABILITY		.00
10-0-2122-00	ADULT/FAMILY SERVICES		.00
10-0-2123-00	CELL PHONE		.00
10-0-2124-00	MEDICAL INSURANCE		1,203.36
10-0-2124-01	DEPENDENT CARE		.00
10-0-2124-02	UNREIMBURSED MED EXPENSES	(	1,354.32)
10-0-2124-03	PEHP PAYABLE		.00.
10-0-2125-00	PAYROLL ASSET		.00.
10-0-2125-01	THE DALLES COUNTRY CLUB		óo,
10-0-2126-00	OTFÇU		.00
10-0-2126-01	CRBC		.00.
10-0-2127-00	STANDARD RETIREMENT		.00.
10-0-2127-01	TRANSAMERICA		.00.
10-0-2127-02	EMPLOYEE RETIREMENT		.00,
10-0-2127-03	NATIONWIDE RETIREMENT		.00
10-0-2127-04	UNITED MISSOURI BANK		.00,
10-0-2127-05	FIDELITY		.00
10-0-2128-00	AMERICAN FUNDS		.00
10-0-2128-01	SAFECO/SYMETRA		.00
10-0-2128-04	NW MUTUAL DEFERRED COMP		.00
10-0-2128-05	OLIVER CAPITAL DEFERRED COMP		.00.
10-0-2129-00	LIFE INSURANCE		.00,
10-0-2130-00	UNION DUES		.00.
10-0-2130-01	ADDITIONAL UNION DUES		.00
10-0-2131-00	FLEX-TRAN LOAN		.00.
10-0-2140-00	PERS POLICE/FIRE UNITS		6,286.60
10-0-2160-00	WORKERS' COMP		449.89
10-0-2200-00	FEDERAL W/H TAXES PAYABLE		.00.
10-0-2210-00	MEDICARE TAXES PAYABLE		.00,
10-0-2220-00	STATE WIH TAXES PAYABLE		85.00
10-0-2221-00	HOLIDAY ACCRUALS		.00.
10-0-2222-00	EMPLOYEE DRAWS		.00.
10-0-2223-00	STATE OTT TAXES PAYABLE	.(	37,41)
10-0-2224-00	OREGON PAID LEAVE PAYABLE		5,060.66
10-0-2249-00	CAPITAL LEASES A/P		.00,
10-0-2250-00	CAPITAL LEASES PAYABLE LT		.00

#### MID-COLUMBIA FIRE & RESCUE BALANCE SHEET FEBRUARY 28, 2023

10-0-2251-00	AERIAL LEASE LT DEBT		00	
10-0-2252-00	AERIAL LEASE LT		00	
10-0-2253-00	COPIER LEASE LT		00	
10-0-2254-00	LAPTOP LEASE LT		00	
10-0-2255-00	BLUMENTHAL REPAYMENT LOAN	:	00	
10-0-2256-00	2005 BONDS PAYABLE LT		00	
10-0-2300-00	457 CLEARING		00	
	TOTAL LIABILITIES		(	2,401,023.22)
	FUND EQUITY			
10-0-3300-00	FIXED ASSETS		.00	•
10-0-3381-00	INVESTMENT IN FIXED ASSETS		.00	
10-0-3500-00	FUND BALANCES		.00	
10-0-3551-00	PPA		.00	
10-0-3652-00	GENERAL FUND	2,412,746.	03	
10-0-3570-00	CAPITAL ASSETS	7,748,856.		
10-0-3570-01	RESTATED MODIFIED CASH	- "	.00	
10-0-3900-00	RETAINED EARNINGS		.00	
10-0-3999-99	UNAPPROPRIATED FUND BALANCE		.00	
	REVENUE OVER EXPENDITURES - YTD	4,326,514.92		
	BALANCE - CURRENT DATE	14,488,116.	97	
	TOTAL FUND EQUITY		*****	14,488,116.97
	TOTAL LIABILITIES AND EQUITY		_	12,087,093.76
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		PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEARNED	PCNT
10-0-4300-00	BEGINNING FUND BALANCE	,00,	2,412,746.00	2,412,746.00	.00.	100.0
10-0-4990-00	TAXES - PRIOR YEAR	3,330.47	151,830.59	110,000.00	( 41,830.59)	138.0
10-0-4991-00	GF-INTEREST EARNED	16,741.20	58,370.16	42,000.00	( 16,370,16)	139.0
10-0-4997-00	TAXES - CURRENT YEAR	60,128,94	3,989,378,98	3,940,000.00	( 49,378.98)	101.3
10-0-4998-00	AMBULANCE REVENUE	137,600.84	1,106,693,49	1,350,000.00	243,306.51	82.0
10-0-4998-04	GEMT AMBULANCE REVENUE	.00.	21,130,86	606,000.00	584,869.15	3.5
10-0-4998-07	TRANSFER FROM FIREMED	.00	.00	5,000.00	5,000.00	.0
10-0-4998-08	TRANSFER FROM RET LIAB, FUND	.00.	.00.	50,000.00	50,000.00	.0
10-0-4999-00	GF-MISC REVENUE	1,677.75	47,699.88	104,000,00	56,300.12	45.9
10-0-4999-02	GRANT PROCEEDS	.00	.00.	35,000.00	35,000.00	
	TOTAL REVENUE	219,479.20	7,787,849.95	8,654,746.00	866,896.05	90.0

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
	ADMIN - PERSONAL SERVICES					
10-1-6401-00	FIRE CHIEF	12,358.86	98,870.89	146,841.00	47,970.11	67.3
10-1-6402-00	ASSISTANT CHIEF	11,696.40	92,771.20	140,324,00	47,552.80	66.1
10-1-6402-03	DIVISION CHIEF - OPERATIONS	.00	,00,	42,076.00	42,076.00	.0
10-1-6402-04	DIVISION CHIEF-PREV/PUBLIC ED.	11,209.85	89,678.81	135,649.00	45,970.19	66,1
10-1-6402-05	DIVISION CHIEF - FEMA FUNDED	11,209.85	89,678,81	135,649.00	45,970.19	66,1
10-1-6403-07	OFFICE MANAGER / ADMIN, CLERK	4,847.72	37,227,83	62,617.00	25,389.17	59.5
10-1-6407-01	UNIFORMS - ADMINISTRATION	400.40	583.12	3,000.00	2,416.88	19.4
10-1-6421-02	RETIREMENT - ADMINISTRATION	10,878,86	84,517.62	137,972.00	53,454,38	61.3
10-1-6421-03	PEHP - ADMINISTRATION	1,024.46	7,823.30	13,166.00	5,342.70	59.4
10-1-6422-01	WORKERS COMP - ADMINISTRATION	12.15	2,545.28	2,600.00	54.72	97.9
10-1-6423-01	LIFE INSURANCE - ADMIN	.00	1,109.00	1,700.00	591.00	65.2
10-1-6424-01	HEALTH INS - ADMINISTRATION	9,219,39	79,186.00	131,900.00	52,714.00	60.0
10-1-6424-04	OCC. HEALTH - ADMINISTRATION	.00	.00	6,400.00	6,400.00	.0
10-1-6426-01	LONG TERM DISABILITY - ADMIN	279,21	2,494.78	2,800.00	305.22	89.1
10-1-6430-02	MEDICARE - ADMINISTRATION	716.78	5,741.37	9,942.00	4,200.63	57.8
10-1-6430-03	DEFINED CONT ADMIN	2,515.42	20,061.06	32,204.00	12,142.94	62.3
10-1-6531-01	SOCIAL SECURITY - ADMIN	.00.	78.74	.00	78.74-	.0.
	TOTAL ADMIN - PERSONAL SERVICES	76,269.35	612,367.81	1,004,840.00	392,472.19	60.9

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
	PUBLIC SAFETY - PERSONAL SRVCS					
10-2-6403-02	CAPTAIN	22,909.32	203,854,04	310,000.00	106,145.96	<b>65</b> .B
10-2-6404-00	LIEUTENANT	12,930.47	150,232.89	272,950.00	122,717.11	55.0
10-2-6405-01	FIREFIGHTER	91,667.51	653,715.46	1,256,700,00	602,984.54	62.0
10-2-6405-02	SINGLE ROLE - EMS	8,178.85	133,513.36	337,470.00	203,956.64	39.6
10-2-6406-00	VOLUNTEER PROGRAM	259.87	8,157.97	20,750,00	12,592.03	39.3
10-2-6406-02	VOLUNTEER REIMBURSEMENT	.00.	1,580.00	7,000.00	5,420.00	22.6
10-2-6407-00	UNIFORMS - PUBLIC SAFETY	3,845.44	29,475.96	23,880.00	5,595,96-	123.4
10-2-6414-00	HOLIDAY	1,363.92	32,530,74	66,541.00	34,010,26	48,9
10-2-6414-01	VACATION	.00	( 152.00)	30,000.00	30,152.00	( .5)
10-2-6415-00	SICK OT	7,069.20	64,931.10	90,846.00	25,914.90	71.5
10-2-6415-01	SICK LEAVE REDEMPTION	.00.	.00,	9,000.00	9,000.00	.0
10-2-6416-01	FIRE	320.91	30,810.75	99,890.00	69,079.25	30.8
10-2-6416-02	AMBULANCE	6,922.26	48,447.63	94,828.00	46,380.37	51.1
10-2-6416-04	TECH RESCUE	.00.	.00.	9,408.00	9,408.00	.0
10-2-6418-05	TRAINING	4,204.37	22,906.57	58,510.00	35,603,43	39.2
10-2-6416-06	OTHER	4,213.88	59,506.51	76,000.00	16,493,49	78,3
10-2-6416-07	AMBULANCE STAND-BY	971.25	6,290,38	12,000.00	5,709.62	52.4
10-2-6417-00	FLSA	4,330.83	43,925.21	103,632,00	59,706.79	42.4
10-2-6421-00	RETIREMENT - PUBLIC SAFETY	25,905,22	247,568.69	549,648.00	302,079.31	45.0
10-2-6421-01	PEHP PLAN - PUBLIC SAFETY	2,781.68	22,319,54	45,763.00	23,443.46	48,8
10-2-6422-00	WORKERS' COMPENSATION	38.13	57,706.97	70,000.00	12,293.03	82.4
10-2-6423-00	LIFE INSURANCE	.00	9,852.40	16,103.00	6,250.60	61.2
10-2-6424-00	HEALTH INSURANCE	27,362,34	229,358.03	516,270.00	286,911.97	44.4
10-2-6424-03	OCCUPATIONAL HEALTHCARE	2,003.00	20,099,96	41,796.00	21,696.04	48.1
10-2-6426-00	LONG TERM DISABILITY	1,165.99	8,786.72	17,500.00	8,713.28	60.2
10-2-6428-00	UNEMPLOYMENT	10.61	10.61	.00.	10,61-	.0
10-2-6430-00	MEDICARE	2,337.52	20,544,48	35,000.00	14,455.52	58.7
10-2-6430-01	DEFINED CONTRIBUTION	7,607.93	52,522.38	79,980,00	27,457.62	65.7
10-2-6430-02	OREGON PAID LEAVE	763.05	1,996.36	.00.	1,996.36-	.0.
10-2-6531-00	PAYROLL EXPENSES / SS	.00.	673.74	5,100.00	4,426.26	13,2
	TOTAL PUBLIC SAFETY - PERSONAL SRVCS	239,163,65	2,161,166.45	4,256,565.00	2,095,398.55	50.8

		PERIOD ACTU	YTO ACTUAL	BUDGET	UNEXPENDE	PCNT
	PUBLIC SAFETY - MATERIALS					
10-3-6434-00	GENERAL INSURANCE	2,974.00	78,710.00	79,700.00	990.00	98,8
10-3-6435-00	ADVERTISING, PUBLICATIONS	1,036.15	3,140,41	10,600.00	7,459.59	29,6
10-3-6436-00	DUES, SUBSCRIPTIONS	895.00	24,034.68	28,503.00	4,468.32	84.3
10-3-6437-00	ELECTIONS	.00	.00	7,605,00	7,605,00	.0
10-3-6441-00	OFFICE EXPENSE	2,953.67	17,115.14	24,180.00	7,064,86	70.8
10-3-6441-01	OFFICE EQUIP MAINTENANCE	.00.	1,024.53	1,600.00	575.47	64.0
10-3-6441-02	OFFICE EQUIPMENT LEASE	239.36	2,151.08	3,160.00	998,92	68.3
10-3-6442-00	BANK CHARGES	290.75	2,259.58	2,400.00	140,42	94.2
10-3-6443-00	JANITORIAL SUPPLIES	206.44	2,413.03	3,500.00	1,086.97	68.9
10-3-6445-01	RESIDENCE SUPPLIES	149.83	1,064.98	1,600.00	535,02	66.6
10-3-6446-00	GAS AND DIESEL	2,328.72	44,801.10	75,000.00	30,198,90	59.7
10-3-6451-00	TIRE, BATTERIES	798.66	6,997.20	18,880.00	11,882.80	37.1
10-3-6463-00	EQUIPMENT MAINTENANCE	4,730,51	28,327.18	42,500.00	14,172.82	66.7
10-3-6453-01	TRAINING PROPINTCE & OPERATION	.00.	.00.	2,000.00	2,000.00	.0
10-3-6454-00	COMMUNICATION REPAIR	676.89	3,256.64	4,600.00	1,343,36	70.8
10-3-6457-02	SM EQ MAINT, SHOP SUPPLIES	.00.	586.06	1,250,00	663,94	46.9
10-3-6457-03	FIRE EQUIPMENT MAINTENANCE	.00.	2,167.19	6,950.00	3,782.81	36.4
10-3-6467-04	EMS EQUIPMENT MAINTENANCE	924.00	7,186.15	14,334.00	7,147.85	50.1
10-3-6467-05	EQUIPMENT TESTING	.00	3,859.13	11,280.00	7,420.87	34.2
10-3-6459-00	AMBULANCE BILLING EXPENSE	4,187.34	86,141.59	188,800.00	102,658.41	45.6
10-3-6461-00	AUDIT, BUDGET	.00,	21,215.00	21,350.00	135,00	99.4
10-3-6462-00	LEGAL SERVICES	867.00	23,883.70	100,300.00	76,416.30	23.8
10-3-6462-01	PROFESSIONAL SERVICES	1,959.87	65,916.33	120,212,00	54,295,67	54.8
10-3-6464-00	WATER	342.24	2,774.02	4,500,00	1,725.98	61.6
10-3-6465-00	NATURAL GAS	2,037.30	8,746.55	12,000.00	3,253.45	72.9
10-3-6466-00	ELECTRICITY	308.05	8,989.25	14,000.00	5,010.75	64.2
10-3-6467-00	TELEPHONE	2,016.48	15,370.99	31,752.00	16,381.01	48.4
10-3-6468-00	SEWER	283.28	2,266.24	4,000.00	1,733,76	56.7
10-3-6469-00	GARBAGE	336.85	3,230,96	6,780,00	3,549.05	47.7
10-3-6477-00	EMS TRAINING SUPPLIES	.00.	5,771.00	6,155,00	384.00	93.8
10-3-6479-00	EMS DUES	.00.	.00	5,990.00	5,990.00	.0
10-3-6480-00	PHYSICIAN ADVISOR	.00.	6,000.00	12,000.00	6,000.00	50.0
10-3-6481-00	AMBULANCE TRANSPORT EXP	735,00	6,006.00	11,000,00		54.6
10-3-6482-00	AMBULANCE EXPENDABLES	7,013.77	63,399.10	60,000.00		
10-3-6482-01	AMBULANCE NON EXPENDABLE	184.18	1,546.96	5,800,00		26.7
10-3-6483-00	HAZARDOUS MATERIALS	.00.	297.00	1,500.00		19.8
10-3-6485-00	FF SUPPLIES-TOOLS/EQU	.00.	10,249.58	19,100.00		53.7
10-3-6485-01	FIREFIGHTING SUPPLIES - PPE	1,266.85	15,026.71	35,425,00	20,398.29	42.4
10-3-6486-00	FIRE PREVENTION SUPPLIES	.00.	3,169.99	16,999.00		18.6
10-3-6486-01	PUBLIC EDUCATION	.00.	1,090.94	20,800.00		5.2
10-3-6487-00	FIRE TRAINING SUPPLIES	.00,	4,044.62	18,055.00		22.4
10-3-8491-00	FIRE SUPPRESSION EXPENSE	500.35	3,068.54	10,000.00	•	30.7
10-3-6495-00	FIRE BOARD MEALS, LODGING	183.00	2,345.42	6,900,00		34.0
10-3-6497-00	FIRE BOARD CONFERENCE	830,00	2,427.50	2,800.00		
10-3-6502-00	EMS SCHOLARSHIP	00,	.00.	4,300.00		
10-3-6603-00	BARGAINING UNIT - VOLUNTARY	.00.	400.00	10,500.00		3.8
10-3-8507-00	GENERAL TRAINING - ALL	937,48	6,209.45	25,840.00	4.0	
10-3-6508-00	ADMINISTRATION - VOLUNTARY	10,00	505.00	4,000.00		
10-3-6509-00	VOLUNTEER  BUILDING MAINTENANGE	.00	11,782.99	34,500,00		34.2
10-3-6510-00	BUILDING MAINTENANCE	1,097.20	12,361.92	13,740.00		
10-3-6510-01	BLOG MAINT, AGREEMENTS	.00.		7,000.00		
10-3-6511-00	GROUNDS MAINTENANCE	( 905.00)	2,025.00	3,150.00	1,125.00	64.3

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
10-3-6512-00	POSTAGE, SHIPPING	311,92	732.82	2,372.00	1,639.18	30.9
10-3-6513-00	MISCELLANEOUS EXPENSE	39.04	1,915.68	7,560.00	5,634,32	25.4
10-3-6520-00	911 SERVICES	9,511.66	38,046.64	57,000.00	18,963.36	66.6
	TOTAL PUBLIC SAFETY - MATERIALS	52,247.84	671,186.26	1,244,802.00	573,615.74	53.9
	CAPITAL OUTLAY					
10-4-8533-00	CIDCOLOUIS CONTRACT	4.077.00	0.190.40		1 2 440 27	46.2
	FIREFIGHTING EQUIPMENT	1,977.39	3,476,49	18,750.00	15,273,51	18.5
10-4-6533-01 10-4-6533-05	OFFICE EQUIPMENT RADIO EQUIPMENT	.00.	2,400.00	12,950.00	10,550.00	18.5
		.00.	8,482.08	10,126.00	1,642.92	83.8
10-4-6533-07	FIRE HYDRANT / PREVENTION	.00.	.00.	1,600,00	1,600.00	.0.
10-4-6533-09	EMS TRAINING EQUIPMENT	2,255.94	2,255.94	2,300.00	44.06	98.1
	TOTAL CAPITAL OUTLAY	4,233.33	16,614.51	46,726.00	29,110.49	36.3
	OTHER & TRANSFERS					
10-6-7002-00	DUÉ TO FF EQUIP & SUPP	.00.	.00	57,000.00	57,000.00	,Ö
10-6-7003-00	DUE TO BLOG RESERVE FUND	.00	.00.	262,500.00	262,500.00	.0
10-6-7004-00		.00	.00	419,000.00	419,000.00	.0
10-6-7007-00	DUE TO STACKER BUTTE	.00	.00	2,350.00	2,350.00	.0
10-6-7008-00	DUE TO TECHNICAL RESCUE	.00	.00	3,710.00	3,710.00	.0
10-6-7009-00	DUE TO RETIREMENT LIABILITY	.00.	,00	5,000.00	5,000.00	0,
	TOTAL OTHER & TRANSFERS	.00,	.00	749,560.00	749,560.00	.0
	CONTINGENCY					
10-7-8000-00	CONTINGENCY	.00.	.00	100,000.00	100,000.00	.0
10-1-0000-00	CONTRIGERO	.00.		100,000,00	100,000.00	
	TOTAL CONTINGENCY	.00.	.00	100,000.00	100,000.00	.0
	UNAPPROPRIATED FUND BALANCE					
10-8-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00.	1,253,254.00	1,253,254,00	.0
	TOTAL UNAPPROPRIATED FUND BALANCE	.00	.00.	1,253,254.00	1,253,254.00	.0
	TOTAL FUND EXPENDITURES	371,914.07	3,461,335.03	8,654,746.00	6,193,410.97	40.0
	NET REVENUE OVER EXPENDITURES	( 152,434,87)	4,326,514,92	.00.	4,326,514.92-	.0
					•	

#### FF EQUIPMENT & SUPPRESSION RES

	PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
20-0-4300-00 BEGINNING FUND BALANCE	.00.	320,959.00	305,875.00	15,084.00-	104.9
20-0-4801-00 INTEREST EARNED-FF RESERVE	112,80	3,852.68	2,500.00	1,352,68-	154.1
20-0-4802-00 X-FER FROM GF TO FF EQUIP	.00.	.00.	57,000.00	57,000.00	.0
TOTAL REVENUE	112,80	324,811.68	365,375.00	40,563.32	88.9

#### FF EQUIPMENT & SUPPRESSION RES

		PERIOD ACTU	YTO ACTUAL	BUDGET	UNEXPENDE	PCNT
	FF EQUIPMENT & SUP - MATERIALS					
20-3-6538-03	SUPPRESSION EXPENSES	.00	7,800,00	50,000.00	42,200,00	15.6
	TOTAL FF EQUIPMENT & SUP - MATERIALS	.00.	7,800.00	50,000.00	42,200.00	15,6
	CAPITAL OUTLAY					
20-4-6538-00	CAPITAL OUTLÂY FF EQUIP	1,760.40	25,609.40	315,375,00	289,765.60	8.1
	TOTAL CAPITAL OUTLAY	1,760,40	25,609.40	315,375.00	289,765.60	8.1
	TOTAL FUND EXPENDITURES	1,760.40	33,409,40	365,375.00	331,965.60	9.1
	NET REVENUE OVER EXPENDITURES	( 1,647.60)	291,402.28	.00.	291,402.28-	٥,

#### FIREMED

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
25-0-4300-00	BEGINNING FUND BALANCE	.00.	74,563.00	67,489.00	17,074.00-	129.7
25-0-4812-00	INTEREST EARNED FM	26.81	986,86	1,000.00	13.14	98.7
25-0-4812-02	FIREMED FEES	1,902.50	38,962.50	40,000.00	1,037.50	97.4
	TOTAL REVENUE	1,929,31	114,512.36	98,489.00	18,023,36-	116.3

#### FIREMED

		PERIOD ACTU	YTO ACTUAL	BUDGET	UNEXPENDE	PONT
25-0-6539-Q0	FIREMED MTLS & SERVICES	.00.	300.00	6,200,00	5,900.00	4,8
25-0-6539-01	FM CAPITAL OUTLAY	6,899.00	44.945.30	87,289.00	42,343,70	51.5
25-0-6539-02	X-FER FIREMED TO GENERAL FUND	.00	.00	5,000.00	5,000.00	.0,
	TOTAL DEPARTMENT Q	6,899.00	45,245.30	98,489.00	53,243.70	45.9
	TOTAL FUND EXPENDITURES	6,899,00	45,245.30	98,489,00	53,243.70	45.9
	NET REVENUE OVER EXPENDITURES	( 4,969,69)	69,267.06	.00,	69,267,06-	.0

#### STACKER BUTTE

		PERIOD AGTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
30-0-4300-00	BEGINNING FUND BALANCE	.00.	40,952.00	40,769.00	183.00-	100.5
30-0-4825-00	X-FER GENERAL FUND TO SB	.00	002	2,350.00	2,350.00	ű.
30-0-4825-01	SUB-LEASE & RENTAL FEES	4,914.67	20,597.69	19,170.00	1,427.69-	107.5
30-0-4825-03	SB INTEREST	15.78	476.31	1,000.00	523.69	47.6
30-0-4825-04	STACKER BUTTE REIMBURSEMENT	965.16	3,931.19	9,625.00	5,693.81	40.8
	TOTAL REVENUE	5,895.61	65,957.19	72,914.00	6,956.81	90.5

#### STACKER BUTTE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
30-0-6534-00	STACKER BUTTE MTLS & SVCS	404.68	22,564.36	28,510.00	5,945.64	79.2
30-0-6534-01	STACKER BUTTE CAPITAL OUTLAY	.00	2,640.00	5,000,00	2,360.00	52.8
30-0-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00.	.00	39,404.00	39,404.00	.0
	TOTAL DÉPARTMENT Ó	404.68	25,204,36	72,914.00	47,709,64	34.6
	TOTAL FUND EXPENDITURES	404.68	25,204.36	72,914.00	47,709.64	34.6
	NET REVENUE OVER EXPENDITURES	5,490.93	40,752.83	.00.	40,752.83-	.0.

#### DEBT SERVICE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
35-0-4300-00 35-0-4831-00 35-0-4832-00 35-0-4833-00	CURRENT YEAR TAXES DSF DSF PRIOR YEAR TAXES	.00 4,369.41 283,80 123.69	57,117.00 290,093.21 12,777.50 2,613.39	44,408,00 317,445,00 4,000,00 2,000,00	12,709.00- 27,351.79 8,777.50- 613.39-	128.6 91.4 319.4 130.7
	TOTAL REVENUE	4,776.90	362,601.10	367,853.00	5,251.90	98.6

#### DEBT SERVICE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PONT
35-0-6561-00	INTEREST EXPENSE DSF	.00	43.076.30	85,224.00	42,147.70	60.5
35-0-6562-00	PRINCIPAL EXPENSE DSF	.00.	40,070.00	210,000,00	210,000.00	.0
35-0-8600-00	UNAPPROPRIATED ENDING FUND BAL	.00	.00.	72,629.00	72,629.00	.0
	TOTAL DEPARTMENT 0	.00	43,076.30	367,853.00	324,776.70	11.7
	TOTAL FUND EXPENDITURES	.00.	43,076.30	367,853.00	324,776.70	11.7
	NET REVENUE OVER EXPENDITURES	4,776.90	319,524,80	.00,	319,524,80-	.ò

#### TECHNICAL RESCUE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PONT
40-0-4300-00	BEGINNING FUND BALANCE	.00	69,693,00	57,984.00	1,709,00-	103.0
40-0-4841-00	INTEREST EARNED TR	22.68	754.05	1,000.00	245.95	75.4
40-0-4844-00	X-FER FROM OF TO TECH RESCUE	.00.	.00.	3,710.00	3,710.00	0,
	TOTAL REVENUE	22.68	60,447,05	62,694.00	2,246,95	96.4

#### TECHNICAL RESCUE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
	TECH RESCUE - MATERIALS & SERV					
40-3-6540-02	TECH RESCUE MTLS & SERVICES	.00	.00.	1,000.00	1,000.00	.0.
	TOTAL TECH RESCUE - MATERIALS & SERV	.00.	.00.	1,000,00	1,000,00	.0
	CAPITAL OUTLAY					
40-4-6540-01	CAPITAL OUTLAY TECH RESCUE	.00.	1,863.48	61,694.00	59,830.52	3,0
	TOTAL CAPITAL OUTLAY	.00	1,863,48	61,694.00	59,830.52	3.0
	TOTAL FUND EXPENDITURÉS	.00.	1,863.48	62,694.00	60,830.52	3.0
	NET REVENUE OVER EXPENDITURES	22.68	58,583.57	.00.	58,583.57-	.0

#### EQUIPMENT RESERVE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
50-0-4300-00 50-0-4863-00 50-0-4864-00	INTEREST EARNED ER	.00 77.57 .00	942,488.00 11,521,25 .00	944,695.00 3,500.00 419,000.00	2,207.00 8,021.25- 419,000.00	99.8 329.2 ,0
	TOTAL REVENUE	77.57	954,009,25	1,367,195.00	413,185.75	69.8

#### **EQUIPMENT RESERVE**

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
50-0-6635-00	CAPITAL OUTLAY APPARATUS	727,093.19	753,637.39	1,367,195.00	613,557.61	55.1
	TOTAL DEPARTMENT 0	727,093.19	753,637.39	1,367,195.00	613,557.61	55.1
	TOTAL FUND EXPENDITURES	727,093.19	753,637,39	1,367,195.00	613,557,61	55.1
	NET REVENUE OVER EXPENDITURES	( 727,015.62)	200,371.86	.60.	200,371.86-	.0.

#### **BUILDING RESERVE**

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
51-0-4300-00	BEGINNING FUND BALANCE	.00.	85,099,00	77,750.00	7,349.00-	109.5
51-0-4871-00	BLDG RES. GRANT REVENUE	.00	7,500.00	.00,	7,500.00-	٥.
51-0-4873-00	INTEREST EARNED BR	22.82	887.78	1,200.00	312.22	74.0
51-0-4874-00	XFER FROM GF TO BLD RSV	.00	.00	262,500.00	262,500.00	,O,
	TOTAL REVENUE	22,82	93,486.78	341,450,00	247,963,22	27.4

#### BUILDING RESERVE

		PERIOD AC	ľU	YTD ACTUAL	BUDGET	UNEXPENDE	PONT
51-0-6536-00	CAPITAL OUTLAY BUILDING	101	.75	34,548.73	341,450.00	306,901.27	10.1
	TOTAL DEPARTMENT 0	101	.75	34,648.73	341,450.00	306,901.27	10.1
	TOTAL FUND EXPENDITURES	101	.75	34,548,73	341,450.00	306,901,27	10.1
	NET REVENUE OVER EXPENDITURES	( 78	93)	58,938.05	.00.	68,938.05-	.0

#### TRAINING RESERVE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
52-0-4300-00	BEGINNING FUND BALANCE	.00.	162,826.00	104,613.00	58,313.00-	155.8
52-0-4881-00	TRAINING RES REV FROM CLASSE	.00	1,286.70	8,500.00	7,213.30	15.1
52-0-4882-00	TRAINING RES OTHER REVENUE	.00.	66,000.00	66,000,00	.00.	100,0
62-0-4883-00	INT EARNED, TRAINING	64.34	1,798,99	2,000.00	201,01	90.0
	TOTAL REVENUE	64.34	221,911,69	171,013.00	50,898.69-	129.8

#### TRAINING RESERVE

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PCNT
	TRAINING RES - MATERIALS & SER					
52-3-6537-01	TRAINING RES. MAT & SERVICES	4,000.00	4,840.75	8,500.00	3,659.25	57.0
52-3-6537-02	TRAINING TOWER LOAN PRINCIPAL	.00.	.00	51,829,00	51,829,00	.0
52-3-6537-03	TRAINING TOWER LOAN INTEREST	.00.	3,743.38	7,567.00	3,823.62	49.5
	TOTAL TRAINING RES - MATERIALS & SER	4,000.00	8,584.13	67,896.00	59,311.87	12.6
	CAPITAL OUTLAY					
52-4-6537-00	CAPITAL OUTLAY TRAINING	1,175.00	47,117.00	103,117.00	56,000.00	45.7
	TOTAL CAPITAL OUTLAY	1,175.00	47,117.00	103,117,00	56,000.00	45.7
	TOTAL FUND EXPENDITURES	5,175.00	65,701.13	171,013.00	115,311.87	32.6
	NET REVENUE OVER EXPENDITURES	( 5,110,66)	166,210,56	.00.	166,210.56-	.0

#### RETIREMENT LIABILITY FUND

		PERIOD ACTU	YTD ACTUAL	BUDGET	UNEXPENDE	PONT
53-0-4300-00	BEGINNING FUND BALANCE	.00.	109,333,00	102,745.00	6,588.00-	106.4
53:0-4886-00	INTEREST EARNED RET. LIABILITY	42.87	1,400.94	1,000.00	400.94-	140.1
53-0-4887-00	XFER FROM GF TO RET. FUND	.00.	,00,	5,000.00	5,000.00	.0.
	TOTAL REVENUE	42.87	110,733.94	108,745.00	1,988.94~	101.8

#### RETIREMENT LIABILITY FUND

		PERIOD ACTU	YTO ACTUAL	BUDGET	UNEXPENDE	PCNT
53-0-6550-01	X-FER RET LIAB TO GENERAL FUND	.00	.00.	50,000,00	50,000.00	.0
53-0-8600-00	ÜNAPPRÖPRIATED ENDING FUND BAL	.00.	.00	58,745.00	58,745.00	.0,
	TOTAL DEPARTMENT ()	.00	.00	108,745.00	108,745.00	0.
	TOTAL FUND EXPENDITURES	.00.	.00	108,745,00	108,745.00	0.
	NET REVENUE OVER EXPENDITURES	42.87	110,733.94	.00.	110,733,94-	٥,

4,312,690.63

-1,326,244.76

2,341

## Mid-Columbia Fire & Rescue ANNUAL COLLECTION STATISTICS

Date Of Service	03/01/22
Date Of Service	02/28/23
Invoices	0
Company	Mid-Columbia Fire & Rescue

Month	Tickets	Charges	Payments	%	FireMed	%	Disallowed	%	Uncollected	%	Pending	%
Mar 22	176	326,499.44	-122,700.88	38 %	-2,310.63	1 %	-172,794.47	53 %	-19,395.39	6 %	9,298.07	3 %
Apr 22	196	361,564.03	-121,492.18	34 %	-2,471.13	1 %	-210,415.52	58 %	-15,947.57	4 %	11,237.63	3 %
May 22	184	340,103.13	-129,223.88	38 %	-1,300.00	0 %	-196,023.45	58 %	-9,189.09	3 %	4,366.71	1 %
Jun 22	192	355,134.78	-135,716.22	38 %	-1,328.15	0 %	-190,002.92	54 %	-15,645.30	4 %	12,442.19	4 %
Jul 22	204	387,064.86	-134,985.07	35 %	-1,587.19	0 %	-206,142.33	53 %	-20,868.95	5 %	23,481.32	6 %
Aug 22	240	422,713.93	-135,550.65	32 %	-3,536.08	1 %	-242,392.62	57 %	-8,515.95	2 %	32,718.63	8 %
Sep 22	217	402,719.33	-120,375.77	30 %	-1,157.84	0 %	-227,490.26	56 %	-1,584.49	0 %	52,110.97	13 %
Oct 22	185	342,180.61	-100,256.35	29 %	-1,588.73	0 %	-203,691.94	60 %	0.00	0 %	36,643.59	11 %
Nov 22	201	369,338.82	-109,696.87	30 %	-1,024.30	0 %	-189,382.60	51 %	0.00	0 %	69,235.05	19 %
Dec 22	233	427,894.50	-112,961.88	26 %	-3,758.58	1 %	-224,727.52	53 %	30.00	0 %	86,476.52	20 %
Jan 23	176	338,240.92	-91,712.09	27 %	0.00	0 %	-151,248.21	45 %	0.00	0 %	95,280.62	28 %
Feb 23	137	239,236.28	-11,572.92	5 %	0.00	0 %	-34,984.90	15 %	0.00	0 %	192,678.46	81 %

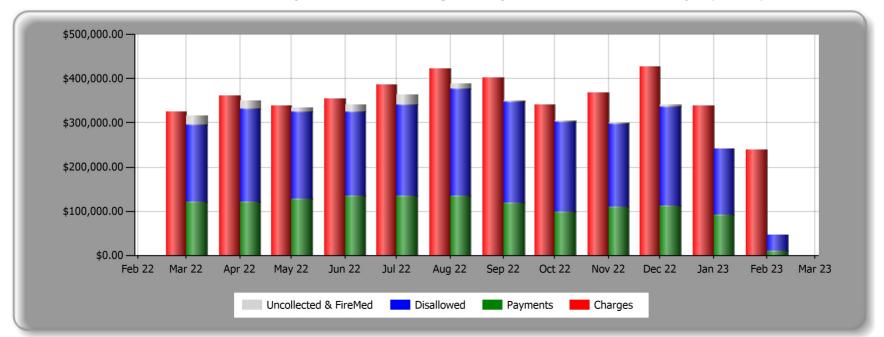
-2,249,296.74

-91,116.74

625,969.76

All amounts shown relate directly to each month's charges. They will not reconcile to monthly deposit reports

-20,062.63



# ANNUAL REPORT FOR FISCAL YEAR ENDING JUNE 30, 2022

2021/2022

### Columbia Gateway Urban Renewal Agency

This report fulfills the requirements, prescribed in ORS 457.460, for the filing of an annual report detailing the financial activity of an urban renewal area established in Oregon.

# Annual Report for Fiscal Year Ending June 30, 2022

#### COLUMBIA GATEWAY URBAN RENEWAL AGENCY

#### URBAN RENEWAL AREA BACKGROUND

The Columbia Gateway Urban Renewal Plan (Plan) was adopted by the City of The Dalles in 1990. A substantial amendment of the Plan was adopted in 2009 to increase the size of the urban renewal area and the maximum indebtedness allowed under the Plan.

#### Urban Renewal Mission Statement and Goals

The mission of the urban renewal agency is to eliminate blight and depreciating property values within the agency's jurisdiction and in the process, attract aesthetically pleasing, job producing private investments that will stabilize or increase property values and protects the area's historic places and values.

#### Goals and Objectives

To accomplish its mission, the agency will develop and implement an urban renewal program, the goals and objectives of which are:

- A. To make strategic investments of urban renewal funds so that unused and underused properties can be placed in productive condition and utilized in a manner consistent with the City's Comprehensive Plan and implementing ordinances;
- B. To participate by means of various urban renewal activities (e.g. land acquisition and disposition, rehabilitation loans, etc.) in specific opportunities for business, civic, residential, cultural, and tourist-related property to be developed, redeveloped, improved, rehabilitated and conserved in ways which will:
  - 1. Encourage the expansion and development of businesses that will produce jobs for the people of The Dalles and Wasco County; or
  - Increase property values so that the area will contribute its fair share to the costs of public services, provided by the city, county, schools, community college, port and park and recreation district; or
  - 3. Insure a more attractive, functional and economically viable city; or
  - 4. Conserve historically significant places and properties
- C. To be responsive to the needs and the concerns of all people of the City of The Dalles in the details of amending and implementing the Urban Renewal Plan using multiple forms of outreach including; town hall meetings, the internet, news releases, and signs on projects; and

Page | 1

- D. To encourage the maximum amount of public involvement and citizen participation in the formation and implementation of the Urban Renewal Plan by explaining and discussing the details of the Urban Renewal process:
  - 1. To the public at town hall type gatherings;
  - 2. To special interest groups, public service organizations, public bodies and the general public by invitation to Agency meetings;
  - 3. By issuing periodic news releases;
  - 4. By cooperating with the print and electronic news media by being available to discuss the Urban Renewal Plan and process;
  - 5. By use of the Internet;
- E. To provide an adequate amount of properly located and designed off-street parking, including disabled parking, in the downtown area, including a plan and program to effectively pay for, manage and maintain such parking;
- F. To create positive linkages among the two sectors of the Urban Renewal Area i.e. the Downtown and the West Gateway Area;
- G. To cooperate, coordinate and assist in funding with the program to improve access and connections from downtown to the Riverfront and to provide facilities, such as trails and a public dock, to enhance public use of the Riverfront;
- H. To improve the visual appearance, capacity, and traffic flow of streets that carry the major share of vehicular and pedestrian traffic in areas where development would otherwise be inhibited;
- I. To assist property owners in the rehabilitation of their buildings and property to the extent that it helps implement the intent of redevelopment goals, policies, and standards, especially where rehabilitation may spur additional redevelopment activity;
- J. To install and maintain coordinated street furniture, night lighting and landscaping in areas of maximum pedestrian concentration; including alley rights-of-way in the Downtown area;
- K. In conjunction with specific urban renewal development or redevelopment projects, supplement\_existing funding sources to construct, install or replace publicly owned utility systems such as water, storm drains, and sanitary sewers where existing facilities are inadequate, undersized or otherwise substandard; and
- L. To leverage the Agency's financial resources to the maximum extent possible with other public and private investments and other public and private funding sources.
- M. To install underground utilities in areas of urban renewal projects including alley rights-of-way in the downtown area.

#### FINANCIAL REPORTING

Pursuant to ORS 457.460, a detailed accounting of the financial activity related to urban renewal areas is required to be reported on an annual basis. The following financial information responds to the requirements of this statute.

#### Money Received

In FY 2021/2022, the Columbia Gateway Urban Renewal Agency received \$1,575,866 from property taxes.<sup>1</sup> The detailed revenues of the Columbia Gateway Urban Renewal Agency can be seen in Table 1.

Table 1. Money Received During FY 2021/2022

Revenues	General Fund	Debt Service Fund	Total
Property Taxes	\$786,778	\$789,088	\$1 <i>,575</i> ,866
Intergovernmental	\$24,119		\$24,119
Interest on Investments	\$26,584	\$4,500	\$31,084
Miscellaneous	\$50,703		\$50,703
TOTAL:	\$888,184	\$793,588	\$1,681, <i>77</i> 2

Source: Columbia Gateway Urban Renewal Agency Financial Statement FYE 2021, pg. 6

#### Money Expended

Revenue received through urban renewal and spent on urban renewal activities is shown in Table 2.

Table 2. Expenditures During FY 2021/2022

Expenditures	General Fund	Debt Service Fund	Total
General Government	\$245,590		\$245,590
Capital Outlay			
Debt Service			
Principal		\$550,000	\$550,000
Interest		\$249,738	\$249,738
TOTAL:	\$245,590	\$799,738	\$1,045,328

Source: Columbia Gateway Urban Renewal Agency Financial Statement FYE 2021, pg. 6

#### **Estimated Revenues**

The estimated tax revenues from the FY 2022/23 adopted Columbia Gateway Urban Renewal Agency budget are \$1,550,676 from current year tax increment proceeds and \$44,800 from prior year taxes.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Coumbia Gateway Urban Renewal Agency Audited Financial Statement FY 2021 / 2022, pg. 6

<sup>&</sup>lt;sup>2</sup> Coumbia Gateway Urban Renewal Agency FY 2022/23 Budget pg.7,8

#### Proposed Budget for Current Fiscal Year, FY 2022/23

A compiled budget listing the money to be received due to urban renewal, money to be spent, and what projects/expenses the money will fund is shown in Table 3 and Table 4 below. Table 3 shows the revenues and Table 4 shows the expenditures.

Table 3. Budget FY 2022/23 Revenues

Budget Category (Revenues)	General Fund	Debt Service Fund	Total
Beginning Fund Balance	\$4,536,614	\$799,738	\$5,336,352
Division of Taxes Current	\$749,738	\$800,938	\$1,550,676
Division of Taxes Prior Year	\$40,000	\$4,800	\$44,800
Unsegregated Tax Interest	\$1,280		\$1,280
Interest Revenues	\$21,000		\$21,000
Misc.	\$10		\$10
Loan Principal Repayment	\$28,000		\$28,000
Loan Interest Repayment	\$8,824		\$8,824
TOTAL:	\$5,385,466	\$1,605,476	\$6,990,942

The Columbia Gateway URA FY 2022/2023 Adopted Budget, pg. 5-9

Table 4. Budget FY 2022/23 Expenditures

Budget Category (Expenditures)	General Fund	<b>Debt Service Fund</b>	Total
Materials and Services	\$2,350,960	\$575,000	\$2,925,960
Capital Outlay	\$3,034,506	\$227,738	\$3,262,244
TOTAL:	\$5,385,466	\$802,738	\$6,188,204

The Columbia Gateway URA FY 2022/2023 Adopted Budget, pg. 5-9

#### **Impact on Taxing Districts**

The revenues foregone by local taxing districts due to urban renewal are shown in Table 5. This information is from Wasco County Assessor records, Tables 4a and e. The figures for the permanent rate levy represent that levy in Wasco County only.

Urban renewal agencies do not create an additional tax. Instead, during the Agency's lifespan, overlapping taxing districts "forego" a portion of their permanent rate. Once the urban renewal area is terminated, the taxing jurisdictions receive the full permanent rate of taxes. The North Wasco School District #21 and Columbia Gorge Education Service District are funded through the State School Fund on a per pupil allocation. There is no direct impact of urban renewal on their funding. The State School Fund is funded through property tax allocations, but also through other state resources.

Table 5. Impact on Taxing Districts FY 2021/2022

Taxing Jurisdiction	Foregone Revenue to Urban Renewal	Total Permanent Rate Levy Imposed for Taxing District *	Urban Renewal as a Percent of Permanent Rate Levy
Wasco County	395,358	10,642,944	3.58%
Port of The Dalles	18,560	379,913	4.66%
Northern Wasco Park	63,140	920,160	6.42%
Mid-Col Fire & Rescue	195,209	3,495,323	5.29%
City of The Dalles	280,396	3,676,941	7.09%
Columbia Gorge Comm Coll	25,102	671,961	3.60%
Columbia Gorge ESD	43,395	1,154,424	3.62%
North Wasco School District 21	487,280	9,576,301	4.84%
Wasco County Soil Conservation	23,233	625,843	3.58%
4H Extension	23,233	622,691	3.60%
Wasco County Library	63,156	1,641,087	3.71%
TOTAL:	\$1,618,062		

Source: FY 2021/2022 Sal 4a and 4e from Wasco County Assessor

#### Maximum Indebtedness

The maximum indebtedness (MI) established for the Columbia Gateway Urban Renewal Plan is \$29,125,583. The maximum indebtedness is the total amount of funds that can be spent on projects, programs, and administration in the urban renewal area over the life of the urban renewal plan. The remaining MI of the area as of FYE 2022 is \$6,178,981.53.3 Maximum indebtedness used in FY 2021/2022 was \$74,774.47.

<sup>\*</sup> represents permanent rate levy amounts in Wasco County only

 $<sup>^3</sup>$  MI calculation performed by Tiberius Solutions LLC. E mail 01/5/2023

#### MCFR INFORMATION SHEET

**DATE:** March 20, 2023

**TO:** Fire District Board of Directors

FROM: Bob Palmer, Fire Chief

**ISSUE:** Fire Chief's Report

**ASA UPDATE PROCESS:** Awaiting further information on progress from Wasco County.

**APPRENTICESHIP PROGRAM:** The District currently remains in discussions with the Local to finalize impact bargaining associated with the Apprenticeship program. Staff met with CGCC representatives a second time to work through the details of the related college training required for the program. A meeting with the OSFF JATC will be required to finalize training plans with each the colleges participating in the program. The OSFM has drafted an IGA outlining the States participation requirements to receive funding for the program. The IGA is currently under review by our legal counsel. We will keep the Board apprised of our progress as we continue to move forward in meeting our April 30<sup>th</sup> timeline.

**GROUND EMERGENCY TRANSPORT (GEMT) FFS PROGRAM:** The District is currently awaiting a response from OHA and WAEMS on approval for reimbursement.

**OREGON GEMT CCO PROGRAM:** Payment activity continues to occur retroactively for the January 1 - June 30, 2022, CCO program 'initial-round' of payment. OHA continues to prepare the second-round plans to send details with amounts to initiate a 'second-round' for the July 1 - December 31, 2022, qualified paid encounter dates. More details are soon to come in with financial information from the OHA. OHA has reached out to solicit agency interest in the CY2023 GEMT CCO supplemental payment program and the District has submitted our desire to continue participation in the CCO reimbursement program.

**COMMUNITY PLANNING AND DEVELOPMENT:** Awaiting information and updates on progress from Google. There is an abundance of activity taking place at the construction site.

**COVID-19 RESPONSE:** Oregon will lift masking requirements in health care settings effective April 3, 2023. Mask requirements in any setting where health care is delivered will end April 3, 2023. OHA adds, everyone in Oregon should feel welcome to continue wearing a high-quality mask based on their personal choice and need, even if its not required in health care or other indoor setting. MCFR maintains and follows protocols to protect our personnel from communicable disease exposure.

**STRATEGIC PLAN STATUS:** A status report will be included in the April 2023 Board meeting.

**STACKER BUTTE LEASE:** The modification of lease is drafted and is currently under review by District legal counsel. The modification of lease has also been forwarded to Consortium members for review as well. Once this document has been approved to form by all consortium member parties, it will be forwarded to the landlord for final approval and signature. Upon completion of the modification of lease, the consortium will direct our attention to modification of sublessee agreements.

**COLLECTIVE BARGAINING PROCESS:** The District remains in the process of impact bargaining over two separate subjects with the Local. The first is items associated with the apprenticeship program the second is changes resulting from the Paid Leave Oregon law. WE hope to have these items wrapped up in a timely fashion.

**OREGON FIRE SERVICE CAPACITY PROGRAM:** A grant request has been submitted to the OSFM to partially fund two firefighters through this program. Notification of awards are expected to occur in April 2023.

**OSFM COMMUNITY RISK REDUCTION GRANT:** The District submitted a community risk reduction grant request in the amount of \$500,000.00 through the OSFM to provide funding for fuels mitigation projects to provide defensible space and improve hazard ignition zones within the WUII. We were under the assumption that grant awards had been announced, however this was misinformation. This grant opportunity remains viable, and we are awaiting notification of awards which are expected to take place in April 2023.

**RECRUIT FF ACADEMY:** The EMS recruit academy concluded Friday, March 3, 2023. Congratulations to EMT Collin Matthias and welcome to the MCFR team.

**DIVISION CHIEF RECRUITMENT:** Division Chief Joshua Beckner started employment with MCFR on Monday, March 6, 2023. He will be officially sworn into the District at the March 20, 2023, Board meeting. Congratulations DC Beckner and welcome to eth MCFR team.

**PUBLIC SAFETY WORKFORCE SHORTAGE:** A recent article from January 2023 provides some additional insight on the Great Resignation and how it has affected fire and emergency services. Excerpts from this article are noted below:

The Great Resignation has particular consequences in the sphere of fire and rescue services. When it comes to public safety departments, the trend toward employees quitting their jobs could become a significant factor in achieving service level needs.

One factor driving the Great Resignation is the wide availability of new opportunities in a tight labor market. Another factor is baby boomers nearing retirement age who decide to call it quits.

Burnout comes into play as employees rethink their priorities and work-life balance in the wake of the global pandemic. Burnout is especially relevant in the fire and rescue services, where workers were especially challenged during the worst of the pandemic. The illness spread through many departments, leaving them short-handed and requiring employees to work extra hours just to keep up. Vaccination mandates also required employees to make difficult lifechoice decisions.

The daily stress of dealing with emergencies can be mentally draining. It is not unusual for firefighters to work extended hours over their normal schedule to help offset staff shortages. The money is good, but the extra hours can take a toll and may lead some firefighters to reassess their options.

In the end, solving the staffing crisis comes down to recruitment and retention. Recruitment is more difficult given a younger workforce that seems to have more interest in technology than in public safety. Gen Z'ers prefer jobs with more flexibility and yield a better work-life balance.

Recruitment no longer equates to publishing a job announcement and waiting for applicants to flood in. Newer, more innovative approaches are needed, such as videos posted to social media or other strategies geared to a younger demographic.

Retaining enough employees relates to both a safety and staffing issue. For example, working multiple shifts can leave firefighters too tired to function to their full potential. Another solution to the staffing crisis that comes up regularly would be better pay and benefits, which can be beyond the budgets of many departments, and in any case, takes time to implement. Money and benefits can be primary motivators for job applicants. The challenge comes down to a fine balance between paying newly hired candidates a higher starting wage or paying the cost of being short-staffed later.

Staff shortages have resulted in a trend toward smaller crews answering emergency calls. Based on NFPA standards, a minimum four-person crew is ideal. Smaller crews take more time to complete firefighting and rescue tasks, and can delay abatement of the emergency until Auto and Mutual Aid resources arrive. In short, larger crews for initial response are safer and more effective. The U.S. Forest Service has struggled with staffing shortages for more than a decade amid a trend toward longer and more dangerous wildfire seasons.

Rising wages and fierce competition in the labor force have exacerbated the struggle. Volunteer departments, which were already experiencing recruitment and retention challenges, are facing even greater difficulty today.

In addition to pay and benefits, adequate resources and up-to-date equipment are factors motivating firefighters to remain in their positions. Shifting resources from capital expenditures to increasing firefighter pay may seem like a viable solution, but such a strategy could undermine a department's recruitment and retention strategies over the long term. There must be a balance as staffing shortages are not expected to end soon, and they could even get worse.

Fire officials across the country are making a number of recommendations to solve these problems, including creating an apprenticeship program to address the firefighter shortages and help diversify the ranks of firefighters; helping prepare and equip all firefighters to deal with wildfires driven by climate change; implementing and enforcing building codes; and making sure affordable housing meets safety standards. They're also advocating for suicide prevention initiatives and a comprehensive strategy to battle cancer in firefighters, addressing pay and benefit challenges and ensuring capital expenditure goals are addressed to provide adequate resources and up-to-date equipment. MCFR has been actively implementing many of these above recommendations to stay ahead of these workforce shortage challenges.

GROUND AMBULANCE DATA COLLECTION SYSTEM: Effective January 1, 2020–2024, CMS will select ground ambulance providers and suppliers to participate in the Medicare Ground Ambulance Data Collection System (GADCS). Starting January 1, 2023, ground ambulance organizations selected in Year 1 and Year 2 are required to report cost, utilization, revenue, and other information to CMS within 5 months after the data collection period ends. Ground ambulance organizations selected in Year 3 and Year 4 will begin collecting data in 2023 and reporting data beginning in 2024. MCFR has been selected to report in Year 3 of the program and will collect the required data starting July 1 for FY 2023.

The collected information will be analyzed by the Medicare Payment Advisory Commission (MedPAC) in order to submit a report to Congress on the: 1) Information EMS submits through the data collection system; 2) The adequacy of payments for ground ambulance services and geographic variations in the cost of furnishing such services; 3) Analysis of any burden on EMS associated with the data collection system; and 4) Recommendation as to whether information should continue to be submitted through the data collection system or if changes are needed. Non-participation in the data collection process upon selection by CMS will subject an organization to a 10% reduction in payments under the AFS for a calendar year. Crystal Stiles with Frontier Reimbursement will be assisting us with our data collection process.

#### 911 STATISTICS:

911 STATISTICS					
DECEMBER 2022			YEAR-TO-DATE		
AGENCY	CALLS	PERCENT	CALLS	PERCENT	
MCFR	245	11%	550	10%	
TDPD	1817	66%	3629	66%	
WCSO	665	23%	1297	24%	
TOTAL	2727	100%	5476	100%	

**RECOMMENDATION/ACTION:** Staff update.

## **Assistant Fire Chief- Board Report**

David Jensen, Assistant Fire Chief February 2023

## **Major Topics for February 2023**

Staffing

#### **Dual Role-**

- All Firefighter/EMT positions are currently filled, and a list of qualified applicants is in place.
- 2 Firefighter/ Paramedic positions are open, but we completed an exam on March 13<sup>th</sup> with final Chief Interviews on March 17<sup>th</sup>.
- 2 Lieutenant positions are open, and an exam occurred on March 14<sup>th</sup> which produced 2 qualified Candidates (Both Internal). Their final Chief Interview is scheduled for March 17<sup>th</sup>.

## Single Role EMS-

- The Single role EMT positions are filled (last open position begins on February 27<sup>th</sup>)
- 2 of our Paramedic single-role positions are open and we are actively recruiting.

## Single Role Wildland-

We have begun the hiring process for Single-Role Wildland Firefighters. This is for both Firefighter and Engine Boss positions. Interviews occurred on March 8<sup>th</sup> and four individuals were offered positions. They all have accepted conditional offers of employment and we are recruiting for at least one more Engine Boss Trainee.

#### Division Chief (Wildland)-

- The final Division Chief position has been filled and Josh Beckner has began working for the District as of March 6<sup>th</sup>. We are excited to have him on board. He is already very busy working to learn our processes and in preparation for MARS, OSFM Mitigation Grant Management, Single-Role Wildland, Coordination with Youth Corps, and assisting Chief Coleman in instructing Wildland related classes.
- Other ongoing projects/engagements:
  - Continuity of Operations Plan
  - Hiring processes for Firefighter and EMS personnel
  - Managing Day to Day operations
  - Conducting Daily Briefings at both Station 1 and Station 2
  - o Reviewing response metrics to ensure forward progression

- Reviewing evaluations on probationary firefighters and coaching probationary officers.
- o Working with Local 1308 on the new apprenticeship program.
- o 2 training session with James Rowan (our organizational leadership coach)
- o Review evaluations for probationary employees

## • Response Metrics

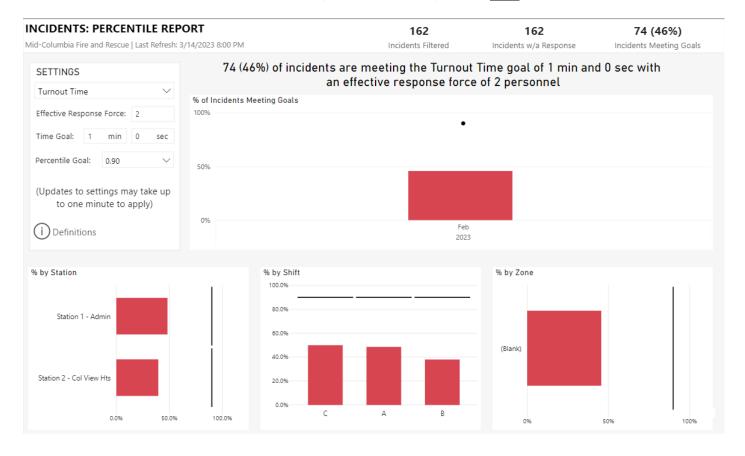
# EMS Calls for Service February 2023

Percentage of EMS Calls Meeting 60 Second Response Compliance:

A Shift- 48.6%, B Shift 38% C Shift- 50% Station 1 overall- 48.2%, Station 2 overall- 39.6%

Districtwide 45.7% compliance

90 Percentile Response Time Compliance: 2:06



# Fire and Other Calls for Service February 2023

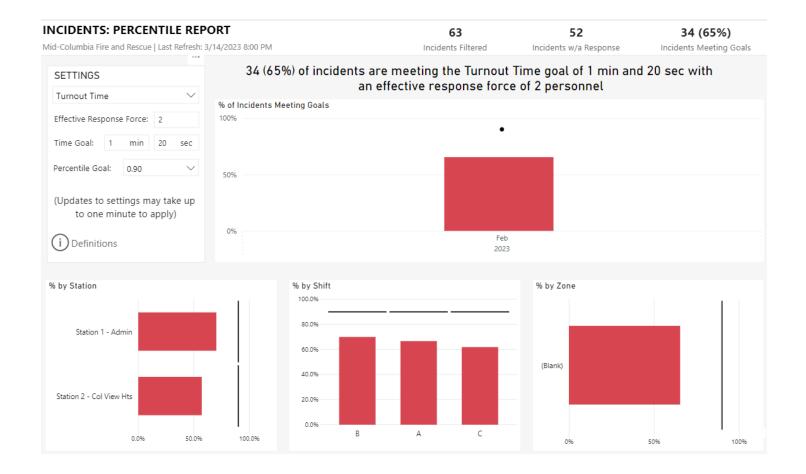
Percentage of Fire/Other Calls Meeting 80 Second Response Compliance:

A Shift- 66.7%, B Shift- 70%, C Shift- 61.9%

Station 1 overall-70.3%, Station 2 overall-57.1%

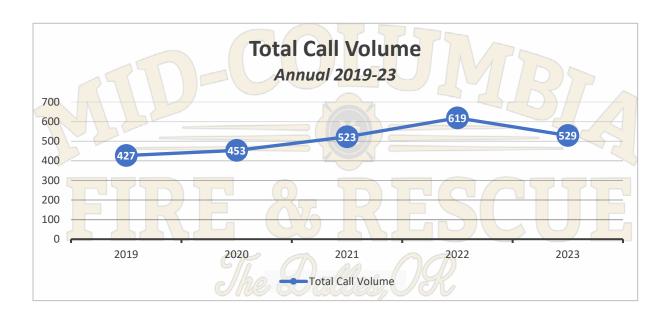
Districtwide 65.4%

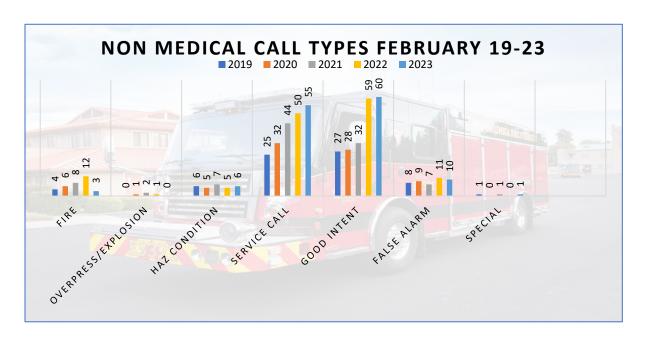
90 Percentile Response Time Compliance: 2:18

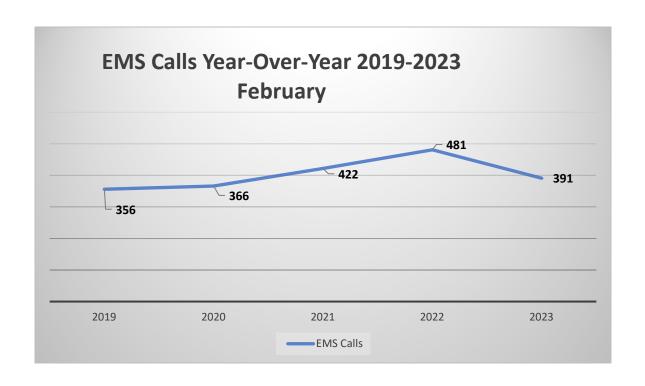


# **District Response Metrics**

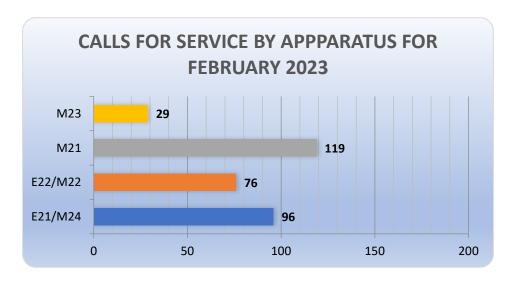
Below are the current statistics year-over-year, through February







# **Call Distribution by Apparatus for February 2023**



# **Prevention Division- Board Report**

Jay Wood, Division Chief

February 2023

I'm happy to report that the phone system was successfully installed at both Station 1 and Station 2. The system is network based, technically known as Voice Over Internet Protocol (VOIP), and has given us some technological advances as well as dedicated conference phones with the ability to host conference calls (up to five people both internal and external). Previously, we could not host any sort of conference call with our old system. The system is also expandable in the event we want to add more phones at Station 1 or 2, or if we add more stations. Finally, I have a few things that I can do as an administrator and best of all, if we need more assistance, we simply submit a service request to Pacific Office Automation. With the phone system install, we are now finished with the transition of all our office technology systems over to POA.

The district had three hostile fires (with monetary loss) in February 2023. A recreational vehicle caught fire near a house on the west side of town. The RV was a total loss at \$25,000 value. The fires cause was undetermined after investigation but most likely related to the 12 volt electrical system. A small new and used tire shop ignited causing an estimated \$295,000 in damages to the structure and contents. The fire started from a wood stove that heated the structural members over a long period of time (pyrolysis) eventually igniting the wood. Finally, a chicken coop fire that was caused by a heat lamp that fell igniting combustible materials. The fire extended from the coop to a fence. Total damage for this fire was \$10,500. The total at risk for February was \$510,500 with a loss of \$340,500.

Regarding the Community Wildfire Risk Reduction Grant which is through the Oregon State Fire Marshal's Office (Senate Bill 762 funding), we erroneously assumed that we had not received this grant when a Portland news station reported that 25 counties had received mitigation grant funding and there were no awards in Wasco County. The grant that was reported was NOT the same grant as the one noted above. The OSFM expects to make grant awards public for this grant in March. We still anticipate the award being positive due to having two areas within the fire district in the extreme category.

#### Community Risk Reduction [Prevention, Public Education, Code Enforcement]

- Site Visits/Code Questions Research for Site Team.
- Site Team Two projects: 2 Residential Structures into 4 Rental Units; Vacation of an unused/unusable short extension of a platted alley. Neither project had any MCFR inpact
- Site Visit Commodore II wall/door installation
- Site Visit Original Wasco County Courthouse Occupancy Limit Calculations & Signs
- Site Visit Gorge Food Bank new location; exiting; Knox Box discussion.
- Site Visit Hope Academy (school) at Mustard Seed Church 3339 E 13<sup>th</sup> ST

• Inspection Follow-up from Engine Company Inspections

#### **Meetings/Training/Safety/Other:**

- 2 Meetings with POA regarding the phone system installation
- EMS Case Reviews with Dr. Burnham
- EMS Recert Training Providence Heart and Stroke Conference
- Academy Graduation
- Assist DC Coleman with class flyers and website set up for the Spring Fire School being hosted at MCFR
- Assist DC Coleman with testing for Firefighter II as well as Apparatus Operator test
- Training on New Phone System, end user as well as administrator
- Instruction for the Recruit Academy for our newest Single Role EMT
- Various Staff Meetings and Weekly Planning Meetings
- Coaching and Strategy Sessions with James Rowan
- Safety Committee Meeting
- Board of Directors Meeting

#### **Emergency Responses/Station Staffing/Fire Investigations:**

- All Calls 1, 3 total for the district.
- Motor Vehicle Accident 0
- Fire Response 0
- Fire Investigation One commercial structure fire wood stove too close to combustible construction members.
- Duty Officer 7 days

# **Training Division- Board Report**

Fred Coleman, Division Chief

February 2023

**Recruiting:** I have 2 shift Volunteers going through the process. Lt Eric Pyles has retired effective January 31<sup>st</sup>.

## **Career Training:**

- SCBA masking drills
- 1<sup>st</sup> due company task performances
- 2<sup>nd</sup> due company task performances
- Apparatus Operator Training
- Crew Resource Management
- Field Triage

#### Major projects and completion status:

- Probationary training and testing for Recruit classes, 2021-04E and 2022-01E, 2022-01, and 2022-02
- Career officer development course-in progress, ½ complete
- Working on training for dispatchers- on going
- Planning for winter wildland Academy with CGTA ¾ Complete
- Planning for S-131- ¾ Complete
- Planning for S-230 ¾ Complete
- Planning for S-231 ¾ Complete
- Planning for S-290 ¾ Complete
- Planning for S-219- ¼ Complete
- Planning for May 2023 MCFR Fire School- ¾ complete
- Planning for S-330- ¾ Complete
- Planning for Dual Role Academy 2023-01-Complete
- Panning for Apprenticeship Program- 1/4 Complete
- EMS Orientation for class 2023-01E-3/4 complete

Currently we have 53 Students signed up for the wildland classes and another 115 students signed up for the structure classes in May for a total of 168 students coming here to get training. I expect to be close to 200 total students when we are done with enrollment.

## • Meetings/ Training/ District Representation

- Staff meeting Feb. 2<sup>nd</sup>, 1500
- Chief training Feb 2<sup>nd</sup>, 1530
- Officer Meeting Feb. 6<sup>th</sup> 0830
- Meet with new shift Volunteer Feb. 7<sup>th</sup>, 1000
- Meet with Paramedic & EMT class at COCC Bend Recruitment Feb 8<sup>th</sup>, 1130
- Staff meeting Feb. 9<sup>th</sup>, 1500
- Chief Training Feb. 9<sup>th</sup>, 1530
- S-190 Training Feb. 11<sup>th</sup> 0800-1700
- S-190 Training Feb. 12<sup>th</sup> 0800-1600
- Case Reviews Feb. 13<sup>th</sup> 0900
- Meet with EMT Class COCC Redmond Recruiting Feb. 14<sup>th</sup>, 1730
- Chief Training Feb. 16<sup>th</sup> 1000
- Staff meeting Feb 16<sup>th</sup> 1500
- Chief training Feb. 16<sup>th</sup>, 1530
- EMS Orientation Class 2023-01E Feb. 27,28 0700-1815

## **Emergency Response and Station Staffing**

- All Calls-1
- Rescue Response- 0
- EMS Response -2
- MVA Response 0
- Fire Response 0

Duty Chief for 7 days this month

# **Current Volunteer Levels and Status:**

February 2023 Volunteers			
Position/ Qualification	Number	Volunteers	
FF1/WFFT2	2	Loren Gilbert, Chuck Laochumnanvanit	
FF1/WFFT2/EMT	1	Tristan Sheppard	
FF1/WFFT2/Paramedic	1	Dave Bandel	
FF1/WFF2/EMT	1	Tanner Fletcher Student 2 <sup>nd</sup> year	
FF1/WFFT2	1	Nicole Clark Student	
FF1	1	Kellan Duffy Student	
FF1 / EMT	1	Michael Hickey	
FF1/Crew boss / EMT	1	Austin Morris	
Apparatus Operator	1	Jesse Witkowski	
Support	2	Christina Buck (Medical Leave) Mark Bryan	
Chaplain	2	Marilyn Roth, Paul Boehlke	
Total Volunteers	14		

# **October Volunteer Hours**

Response Ready Hours=144 Shift Volunteers hours and 672 Students hours

Total Hours= 816

total volunteer hours

## **Training Totals**

## In total Since July 2020, we have completed the following training at MCFR:

- 6 Career Dual Role Academies
- 4 Career Single Role EMS Orientations
- 3 Volunteer Structure Academies with CGTA
- 3 Wildland Academy With CGTA
- 1 S-290 Intermediate Wildland Fire Behavior with CGTA 7 students
- 1 S-230/S-231 Crew/Engine Boss 19 Students
- 1 S-215 Wildland Urban Interface FF 27 students including 12 remotely taught in Wamic.
- 2 S-131 Wildland Firefighter type I
- 1 FI 210 Wildland investigation class
- 55 Students for Nozzle Forward Class
- 1 Fire Officer I class 8 students.
- 1 Structure Firefighter II Academy 5 students

## 1 NFPA Fire & Emergency Services Instructor I- 8 Students

#### And we have certified the following:

- 4 NFPA Fire & Emergency Services Instructor I
- 10 Vol FF I Structure
- 5 Vol FF II Structure
- 2 Career FF II Structure
- 47 Career/Vol Wildland FF II
- 31 Career/Vol Wildland FF I
- 2 Engine Boss
- 9 Career Apparatus Operator Eng., Water Tender, Wildland Type's III, VI
- 11 Aerial Operators
- 18 NFPA Ropes I & II
- 3 NFPA Common Passenger vehicle awareness level
- 3 NFPA Common Passenger Vehicle Operations Level
- 3 NFPA Common Passenger Vehicle Technician Level

**Bold** = Additions for the reporting month.

We thank you for all that you do for all that you do for our residents and the Community.

The Team at the Springs.





Thank you!! - Bridgette THANK YOU SHARING Thanks 50 Thank you for this opportality! - Lixdy
Thank you for this opportality! - Lixdy
Thank you for this opportality! - Lixdy

# you DA Best!

The CGCC Nursing Faculty would like to thank you for your assistance in making this year's EMS program a success. We appreciate your time and diligence in being a positive role model for our students.

Your continued support is the foundation of our students' success.

Sincerely,

Thankyou! CGCC Students and Faculty

Howk you

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Thank you

Supporting nav dest

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And Supporting nav dest

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Hey all,

I'm so sorry this is late - but I wanted to thank you and let you know how grateful and inspired I was today with the awesome support from you and your staff! We absolutely could not do these drills successfully without each of you, and I wanted to sincerely thank you for your partnership:) I appreciate your ideas, suggestions, solutions and support more than you'll ever know.

You all continue to make my heart happy ♥

~ Cindy

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# **Cindy Miller**

Executive Assistant North Wasco County SD 21 3632 West 10th Street The Dalles, OR 97058 541-506-3449 ext. 1002

The mind can be convinced but the heart must be won. ~Simon Sinek

Mid-Columbia Fire & Rescue; Engine 21322; Medic 22323, Thank you for your quick response to the fire at AmeriTies West last night. My husband, David Powell, is the Shipping Supervisor and Safety officer at the plant. He was on Scene during the explosion and witnessed the first responders being injured. I am grateful for your Service and Knowledge, without you to am unsure of how my hisbands health and well being would be this morning. Again, thank you for your service and wish a speedy recovery for those injured. Sinserly,
Nicole Powell

56