

Board Meeting Agenda

April 18, 2022

5:30 p.m.

Mid-Columbia Fire and Rescue Station
1400 West 8th Street, The Dalles, Oregon

- 1. Call Meeting to Order**
- 2. Pledge of Allegiance**
- 3. Roll Call**
- 4. Agenda Changes**
- 5. Minutes**
 - a. Correction of Minutes, if any – Monday, March 21, 2022
- 6. Public Comment**
 - a. During this portion of the meeting, a citizen may speak on any subject upon being recognized by the Board President. The citizen must state their name, address, and their discussion topic for the minutes. Five minutes per person will be allowed. If a response by the District is requested, the speaker will be referred to the Fire Chief for further action. At the discretion of the Board President, the issue may appear on a future meeting agenda for Fire District consideration.
 - b. The public may observe and/or listen to the meeting virtually by using either the link or the telephone number and access code provided below:

TELEPHONE NO. +1 (631) 992-3221

AUDIO ACCESS CODE: 218-309-549

COMPUTER LINK:
<https://attendee.gotowebinar.com/register/5113041752787604493>

WEBINAR ID: 894-482-155
- 7. Financial Reports**
 - a. Financial Report
 - b. Ambulance Service Financial Report
- 8. Committee Reports**
 - a. Urban Renewal Report - Director Bailey
 - b. Enterprise Zone Report – Director Jacobs
- 9. Fire Chief's Report**
 - a. Incident Reports/911 Statistics
 - b. Fire Chiefs Update
 - c. Monthly Report – AC Jensen

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least three business days in advance.

- d. Monthly Report – DC Coleman
- e. Monthly Report - DC Wood
- f. Other items as needed

10. Correspondence

- a. No correspondence

11. Old Business

- a. None

12. New Business

- a. Information Sheet – Adoption of MCFR Strategic Plan
- b. Information Sheet – Selection of Patch Design Concept
- c. Information Sheet – Consideration of CSF Fund Distribution

13. Good of the Order

14. Adjournment



OUR MOTTO:

Educate, Serve & Protect

OUR SHARED VISION:

“To provide for the optimal safety and welfare of the community and our members.”

OUR MISSION:

“We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property.”

OUR VALUES:

P-rofessionalism

R-espect

I-ntegrity

D-uty

E-ngaged

Upon request, auxiliary aids and/or special services will be provided. To request services, please contact us at 541-296-9445 or through Oregon Relay 1-800-735-2900 at least three business days in advance.



MINUTES

Mid- Columbia Fire and Rescue
Board of Directors Meeting
In Person / Virtually Held
1400 W 8th Street, The Dalles, OR 97058
March 24, 2022

1. CALL MEETING TO ORDER

Board President David Jacobs called the March 24, 2022, meeting of the Mid-Columbia Fire and Rescue to order at 5:30pm.

2. PLEDGE OF ALLEGIANCE

President Jacobs led the Pledge of Allegiance.

3. ROLL CALL

Directors Present: David Jacobs, Diana Bailey, Dick Schaffeld. Dave Peters was excused on vacation.

Directors via video conference: Corey Case.

Staff Present: Chief Bob Palmer, Division Chief Jay Wood, and Office Manager Stephanie Ziegler. Assistant Chief David Jensen and Division Chief Fred Coleman were excused.

Others Present: Legal Counsel Mark Sandri for Andrew Myers. Ken Bailey, Tyler Stone, Rich Mayes, Jill Amery, Teri Thalhofer.

Various audience members present for the Life Saving Awards Presentation, MCFR Line personnel: Pete Thalhofer, Walt Denstedt, Paul Lyons, Adam Cole, Curt Mason, Eric Blumenthal, Erik Wright, Uriel Barrios, Joe Russell, Jesse West.

4. AGENDA CHANGES

Chief Palmer requested that the Life Saving Awards presentation be moved up to take place before any public comment.

5. MINUTES

The minutes of the February 28, 2022, regular meeting stand approved as written.

6. PUBLIC COMMENT

- a. Lifesaving Awards: Code Save – August 24, 2021 – President Jacobs turned the presentation of the awards over to Chief Palmer. Before Chief Palmer presented the awards to the recipients, he read a statement regarding cardiac arrests and why CPR is so important. After Chief Palmer read the statement, he then gave a brief statement about what transpired on the night of August 24, 2021, and how the code save



happened with bystanders and EMS Staff. Chief Palmer then handed out the awards to several bystanders and to the EMS Staff that helped save David Moyers life.

- b. Lifesaving Awards: Rescue Save – January 25, 2022 – Chief Palmer briefly described what took place on January 25, 2022, he stated that FF David Bandel and FF Adam Cole located a victim in a burning building and brought him to safety along with Captain Nick Ryan. Chief Palmer presented FF Cole with a Commendation Certificate for the save. FF Bandel and Captain Nick Ryan were not in attendance.
- c. Public Comment: Teri Thalhofer, 2826 W. 10th St, The Dalles OR. Ms. Thalhofer read a letter to the Board regarding the awards that were given out at tonight’s meeting. Ken Bailey, 3900 Orchard Rd, The Dalles OR, Ken spoke briefly about the SIP process, he commended the fire district on staying the course. He would like the community to come to an agreement. There was no other public comment.

7. FINANCIAL REPORT

- a. Cash Summary Report – Per Chief Palmer, there was no Cash Summary Report due to bringing the Caselle Accounting program on-line.
- b. Ambulance Service Financial Report – There was no comments.

8. COMMITTEE REPORTS

- a. Urban Renewal Report – Director Bailey stated at the Urban Renewal meeting they adopted the 2022-2023 Urban Renewal Goals and Priority Projects. There was a review and discussion of a proposed draft for the Urban Renewal incentive program and Dan Spatz from Columbia Gorge Community College spoke about a BrewHub brewing facility.
- b. Enterprise Zone Report – President Jacobs summarized what has been taking place with the SIP program. He stated there has been lots of discussion regarding the distribution of the CSF funds with the different tax districts that will be receiving the CSF funds. After President Jacobs spoke, he turned the floor over to County Administrator Tyler Stone and City Mayor Rich Mays. Mr. Stone and the Mayor both commented on how they would like to see the CSF funds distributed. There was much discussion that followed with plans on another meeting with the City and County to try to come to an agreement on the CSF funds.



9. FIRE CHIEF'S REPORT

- a. Incident Reports/911 Statistics – Chief Palmer stated there were 276 calls for service for the month of February, stated 6 of those calls were for fires. February 2021 there were 245 calls. Director Bailey stated she would like to see a column for percentages. Chief Palmer will add a column and figure the percentages for each meeting now.
- b. Fire Chief Report – Chief Palmer briefly spoke about each item he included in his report, which is included in the Board packet. He also stated that the district will be transitioning to the updated strategic plan. The plan has been reviewed with the Board and Captains and he will be meeting with each shift to review the plan crew members.
- c. Monthly Report – AC Jensen – included in board packet.
- d. Monthly Report – DC Wood – included in board packet.
- e. Monthly Report – DC Coleman – included in board packet.

10. CORRESPONDENCE

None.

11. OLD BUSINESS

There was no Old Business.

12. NEW BUSINESS

There was no New Business.

13. GOOD OF THE ORDER

None.

14. ADJOURNMENT

President Jacobs adjourned the meeting at 7:02pm

Board President

Board Secretary/Treasurer

**General Fund Revenue / Expense Recap
Cash Accounts Summary**

Month Ending: 3/31/2022

| Month | Projected Revenue | Actual Revenue | Month Variance | Cumulative Variance | Projected Expense | Actual Expense | Month Variance | Cumulative Variance |
|--|-------------------|------------------|------------------|---------------------|-------------------|------------------|--------------------|---------------------|
| July | 192,421 | 161,901 | (30,520) | (30,520) | 506,340 | 547,423 | 41,083 | 41,083 |
| August | 166,459 | 133,471 | (32,988) | (63,508) | 437,459 | 333,310 | (104,150) | (63,066) |
| September | 168,492 | 153,616 | (14,876) | (78,384) | 460,156 | 368,860 | (91,296) | (154,362) |
| October | 209,048 | 155,155 | (53,893) | (132,278) | 426,060 | 504,579 | 78,520 | (75,842) |
| November | 2,311,105 | 3,189,710 | 878,605 | 746,328 | 432,880 | 331,683 | (101,197) | (177,039) |
| December | 848,781 | 347,700 | (501,081) | 245,247 | 456,188 | 412,233 | (43,955) | (220,994) |
| January | 263,266 | 447,936 | 184,670 | 429,917 | 507,669 | 405,643 | (102,026) | (323,020) |
| February | 145,642 | 157,723 | 12,081 | 441,997 | 445,002 | 345,772 | (99,230) | (422,250) |
| March | 298,060 | 191,852 | (106,208) | 335,789 | 447,785 | 441,593 | (6,192) | (428,442) |
| April | 163,717 | | - | - | 463,993 | | - | - |
| May | 188,937 | | - | - | 419,672 | | - | - |
| June | 299,725 | | - | - | 477,178 | | - | - |
| Total | 5,255,654 | 4,939,065 | (316,589) | 335,789 | 5,480,380 | 3,691,096 | (1,789,284) | (428,442) |
| Budgeted Transfers from General Fund to Reserve Funds | | | | | | | | |
| Total All Expenses and Transfers | | | | | 5,480,380 | 3,691,096 | | |

0

| YTD Revenue | | | YTD Expenses | | |
|-------------|-----------|----------------|--------------|-----------|----------------|
| Projected | Actual | % of Projected | Projected | Actual | % of Projected |
| 5,255,654 | 4,939,065 | 93.98% | 5,480,380 | 3,691,096 | 67.35% |

| CASH SUMMARY | | | | | |
|--------------------------------------|---------------------|------------------------------|-------------------|---|-------------------|
| General Fund | | Building Reserve Fund | | Equipment Reserve Fund (Apparatus) | |
| Beg Balance | 3,318,193.36 | Beg Balance | 70,801.34 | Beg Balance | 666,301.18 |
| Deposits | 33,593.50 | Deposits | 29.86 | Deposits | 283.43 |
| Disbursements | (261,431.92) | Disbursements | (595.92) | Disbursements | - |
| From Other Funds | | From General Fund | - | From General Fund | - |
| To Other Funds | | To General Fund | - | To General Fund-ST Loan | - |
| Ending Balance | <u>3,090,354.94</u> | Ending Balance | <u>70,235.28</u> | Ending Balance | <u>666,584.61</u> |
| Training Reserve | | Cash on Hand | | Debt Service Fund | |
| Beg Balance | 149,841.03 | Beginning Balance | 125.00 | Beg Balance | 280,913.96 |
| Deposits | 56,087.56 | Deposit | - | Deposits | 5,167.55 |
| Disbursements | | Disbursements | - | Disbursements/trsfr | - |
| To General Fund | - | To General Fund | - | To General Fund | - |
| From Gen Fund | - | From Gen Fund | - | From Gen Fund | - |
| Ending Balance | <u>205,928.59</u> | Ending Balance | <u>125.00</u> | Ending Balance | <u>286,081.51</u> |
| Technical Rescue Reserve Fund | | Checking | | FF Equipment Reserve Fund | |
| Beg Balance | 55,842.11 | Beg Balance | 540,022.32 | Beg Balance | 265,454.65 |
| Deposits | 23.75 | Deposits | 118,432.91 | Deposits | 112.92 |
| Disbursements | | Disbursements | (351,811.50) | Disbursements | - |
| From Gen Fund | - | From Gen Fund | - | From Gen Fund | - |
| Ending Balance | <u>55,865.86</u> | Ending Balance | <u>306,643.73</u> | Ending Balance | <u>265,567.57</u> |
| Stacker Butte Fund | | FireMed Fund | | Retirement Liability Fund | |
| Beg Balance | 35,706.39 | Beg Balance | 71,672.58 | Beg Balance | 102,075.27 |
| Deposits | 14.99 | Deposits | 3105.55 | Deposits | 43.42 |
| Disbursements | (466.48) | Disbursements | - | Disbursements | - |
| From Gen Fund | - | To General | - | Ending Balance | <u>102,118.69</u> |
| Ending Balance | <u>35,254.90</u> | Ending Balance | <u>74,778.13</u> | | |
| | | | | Capital Projects Fund | |
| | | | | Beginning Balance | - |
| | | | | Deposits | - |
| | | | | Disbursements | - |
| | | | | Ending Balance | - |

Total Cash on Hand - All Accounts: 5,159,538.81

Mid-Columbia Fire and Rescue
Current Month Expenses - All Funds
March 2022

| | Mar 22 |
|---|------------|
| Ordinary Income/Expense | |
| Expense | |
| 6330 · 00 - Personal Services | |
| 6400-00 · Administrative Personnel | |
| 6401-00 · Fire Chief | 10,744.99 |
| 6402-00 · Assistant Chief | 10,179.28 |
| 6402-03 · Division Chief - Operations | 0.00 |
| 6402-04 · Division Chief-Prev/Public Ed. | 9,934.55 |
| 6402-05 · Division Chief - FEMA Funded | 9,934.55 |
| 6403-07 · Office Manager / Admin. Clerk | 4,272.67 |
| | 45,066.04 |
| Total 6400-00 · Administrative Personnel | |
| 6403-00 · Career Personnel | |
| 6403-02 · Captain | 21,096.00 |
| 6404-00 · Lieutenant | 17,795.61 |
| 6405-01 · Firefighter | 79,843.20 |
| | 118,734.81 |
| Total 6403-00 · Career Personnel | |
| 6406-10 · Volunteer & Related | |
| 6406-00 · Volunteer Program | 950.00 |
| | 950.00 |
| Total 6406-10 · Volunteer & Related | |
| 6410-00 · Insurance & Retirement | |
| 6421-00 · Retirement - Public Safety | 26,848.17 |
| 6421-01 · PEHP Plan - Public Safety | 17,527.08 |
| 6421-02 · Retirement - Administration | 6,829.57 |
| 6421-03 · PEHP - Administration | 4,444.09 |
| 6422-00 · Workers' Compensation | 1,248.22 |
| 6423-00 · Life Insurance | 3,255.00 |
| 6423-01 · Life Insurance - Administration | 375.00 |
| 6424-00 · Health Insurance | 35,706.33 |
| 6424-01 · Health Ins - Administration | 9,261.86 |
| 6424-03 · Occupational Healthcare | 1,624.00 |
| 6426-00 · Long Term Disability | 996.34 |
| 6426-01 · Long Term Disability - Admin | 274.32 |
| 6430-00 · Medicare | 0.00 |
| 6430-01 · Defined Contribution | 14,762.86 |
| 6430-03 · Defined Cont. - Admin | 4,502.66 |
| 6531-00 · Payroll Expenses / SS | 0.00 |
| | 127,655.50 |
| Total 6410-00 · Insurance & Retirement | |
| 6410-01 · Employee Benefits | |
| 6407-00 · Uniforms - Public Safety | 1,434.74 |
| 6414-00 · Holiday | 6,111.30 |
| | 7,546.04 |
| Total 6410-01 · Employee Benefits | |
| 6416-00 · Overtime | |
| 6415-00 · Sick | 3,943.60 |
| 6416-01 · Fire | 1,139.06 |
| 6416-02 · Ambulance | 11,188.71 |
| 6416-05 · Training | 575.53 |
| 6416-06 · Other | 2,235.38 |
| 6416-07 · Ambulance Stand-By | 2,191.00 |
| 6417-00 · FLSA | 4,795.32 |
| 6416-00 · Overtime - Other | 0.00 |
| | 26,068.60 |
| Total 6416-00 · Overtime | |
| Total 6330 · 00 - Personal Services | 326,020.99 |
| 6433 · Materials & Services | |

Mid-Columbia Fire and Rescue
Current Month Expenses - All Funds
March 2022

| | Mar 22 |
|---|-----------|
| 6434-00 · General Insurance | 258.23 |
| 6441-10 · Office, Admin. & Related | |
| 6435-00 · Advertising, Publications | 513.00 |
| 6436-00 · Dues, Subscriptions | 3,610.00 |
| 6441-00 · Office Expense | 1,076.71 |
| 6441-01 · Office Equip Maintenance | 161.62 |
| 6441-02 · Office Equipment Lease | 539.92 |
| 6442-00 · Bank Charges | 213.25 |
| 6512-00 · Postage, Shipping | 128.54 |
| Total 6441-10 · Office, Admin. & Related | 6,243.04 |
| 6446-00 · Gas and Diesel | 6,873.10 |
| 6452-00 · Mtce., Repairs & Supplies | |
| 6443-00 · Janitorial Supplies | 257.33 |
| 6451-00 · Tire, Batteries | 2,668.98 |
| 6453-00 · Equipment Maintenance | 10,510.07 |
| 6454-00 · Communication Repair | 413.21 |
| 6457-02 · Sm Eq Maint, Shop Supplies | 162.65 |
| 6457-05 · Equipment Testing | 833.43 |
| 6510-00 · Building Maintenance | 2,415.52 |
| 6510-01 · Bldg Maint. Agreements | 149.25 |
| Total 6452-00 · Mtce., Repairs & Supplies | 17,410.44 |
| 6457-10 · Ambulance & EMS Expenses | |
| 6457-04 · EMS Equipment Maintenance | 1,824.45 |
| 6459-00 · Ambulance Billing Expense | 3,823.09 |
| 6477-00 · EMS Training Supplies | 129.99 |
| 6481-00 · Ambulance Transport Exp | 693.00 |
| 6482-00 · Ambulance Expendables | 9,333.41 |
| Total 6457-10 · Ambulance & EMS Expenses | 15,803.94 |
| 6457-11 · Fire & Related Expenses | |
| 6485-00 · Firefighting Supplies-Tools/Equ | 3,667.46 |
| 6485-01 · Firefighting Supplies - PPE | 4,430.70 |
| 6486-00 · Fire Prevention Supplies | 8,668.19 |
| 6486-01 · Public Education | 601.23 |
| 6487-00 · Fire Training Supplies | 1,879.80 |
| 6491-00 · Fire Suppression Expense | 678.81 |
| Total 6457-11 · Fire & Related Expenses | 19,926.19 |
| 6460-00 · Professional Expenses | |
| 6462-00 · Legal Services | 1,350.95 |
| 6462-01 · Professional Services | 3,570.00 |
| Total 6460-00 · Professional Expenses | 4,920.95 |
| 6463-10 · Utilities | |
| 6464-00 · Water | 154.52 |
| 6465-00 · Natural Gas | 1,627.67 |
| 6466-00 · Electricity | 1,076.53 |
| 6467-00 · Telephone | 3,608.66 |
| 6468-00 · Sewer | 283.28 |
| 6469-00 · Garbage | 596.40 |
| Total 6463-10 · Utilities | 7,347.06 |
| 6501-00 · Training | |
| 6507-00 · General Training - ALL | 391.00 |
| Total 6501-00 · Training | 391.00 |

Mid-Columbia Fire and Rescue
Current Month Expenses - All Funds
March 2022

| | Mar 22 |
|---|--------------------|
| 6513-00 · Miscellaneous Expense | 208.93 |
| 6520-00 · 911 Services | 18,375.00 |
| Total 6433 · Materials & Services | 97,757.88 |
| 6530-00 · Capital Outlay Expense | |
| 6533-00 · Firefighting Equipment | 1,750.99 |
| 6533-01 · Office Equipment | 2,718.00 |
| 6533-09 · EMS Training Equipment | 13,345.00 |
| Total 6530-00 · Capital Outlay Expense | 17,813.99 |
| 6534 · Reserve/Special Funds Expense | |
| 6534-00 · Stacker Butte Mtls & Svcs | 466.48 |
| 6536-00 · Capital Outlay Building | 595.92 |
| Total 6534 · Reserve/Special Funds Expense | 1,062.40 |
| Total Expense | 442,655.26 |
| Net Ordinary Income | -442,655.26 |
| Net Income | -442,655.26 |

Mid-Columbia Fire and Rescue
Profit & Loss Budget vs. Actual
 July 2021 through March 2022

| | <u>Jul '21 - M...</u> | <u>Budget</u> | <u>\$ Over Bud...</u> | <u>% of B...</u> |
|---|-----------------------|---------------|-----------------------|------------------|
| Ordinary Income/Expense | | | | |
| Income | | | | |
| 4800 · FF Equipment Reserve | | | | |
| 4801-00 · Interest Earned-FF Reserve | 972.80 | 2,500.00 | -1,527.20 | 38.9% |
| 4802-00 · X-fer FROM GF To FF Equip | 0.00 | 54,780.00 | -54,780.00 | 0.0% |
| Total 4800 · FF Equipment Reserve | 972.80 | 57,280.00 | -56,307.20 | 1.7% |
| 4810 · FireMed Income | | | | |
| 4812-00 · Interest Earned FM | 203.25 | 1,000.00 | -796.75 | 20.3% |
| 4812-02 · FireMed Fees | 37,386.00 | 40,000.00 | -2,614.00 | 93.5% |
| Total 4810 · FireMed Income | 37,589.25 | 41,000.00 | -3,410.75 | 91.7% |
| 4825 · Stacker Butte | | | | |
| 4825-00 · X-fer General Fund to SB | 0.00 | 2,350.00 | -2,350.00 | 0.0% |
| 4825-01 · Sub-Lease & Rental Fees | 11,052.38 | 19,170.00 | -8,117.62 | 57.7% |
| 4825-03 · SB Interest | 141.01 | 1,000.00 | -858.99 | 14.1% |
| 4825-04 · Stacker Butte Reimbursement | 1,866.06 | 9,625.00 | -7,758.94 | 19.4% |
| Total 4825 · Stacker Butte | 13,059.45 | 32,145.00 | -19,085.55 | 40.6% |
| 4830 · Debt Service Revenue | | | | |
| 4831-00 · Current Year Taxes DSF | 285,088.38 | 285,450.00 | -361.62 | 99.9% |
| 4832-00 · DSF Prior Year Taxes | 7,040.69 | 4,000.00 | 3,040.69 | 176.0% |
| 4833-00 · Interest Earned DSF | 567.96 | 2,000.00 | -1,432.04 | 28.4% |
| Total 4830 · Debt Service Revenue | 292,697.03 | 291,450.00 | 1,247.03 | 100.4% |
| 4840 · Technical Rescue Fund | | | | |
| 4841-00 · Interest Earned TR | 204.66 | 1,000.00 | -795.34 | 20.5% |
| 4844-00 · X-fer FROM GF To Tech Rescue | 0.00 | 3,710.00 | -3,710.00 | 0.0% |
| Total 4840 · Technical Rescue Fund | 204.66 | 4,710.00 | -4,505.34 | 4.3% |
| 4850-00 · Capital Project Fund | | | | |
| 4856-00 · Interest Earned | 0.00 | | | |
| Total 4850-00 · Capital Project Fund | 0.00 | | | |
| 4860 · Equipment Reserve Income | | | | |
| 4863-00 · Interest Earned ER | 2,456.69 | 3,500.00 | -1,043.31 | 70.2% |
| 4864-00 · X-fer FROM GF To Equip (App... | 0.00 | 280,000.00 | -280,000.00 | 0.0% |
| Total 4860 · Equipment Reserve Income | 2,456.69 | 283,500.00 | -281,043.31 | 0.9% |
| 4870 · Building Reserve Income | | | | |
| 4871-01 · Bldg Reserve Other Revenue | 0.00 | 2,500.00 | -2,500.00 | 0.0% |
| 4873-00 · Interest Earned BR | 300.93 | 1,200.00 | -899.07 | 25.1% |
| 4874-00 · Xfer FROM GF To Bld Rsv | 0.00 | 42,500.00 | -42,500.00 | 0.0% |
| Total 4870 · Building Reserve Income | 300.93 | 46,200.00 | -45,899.07 | 0.7% |
| 4880 · Training Reserve Income | | | | |
| 4881-00 · Training Res Income from Classe | 0.00 | 3,000.00 | -3,000.00 | 0.0% |
| 4882-00 · Training Res Other Revenue | 56,847.17 | 56,000.00 | 847.17 | 101.5% |
| 4883-00 · Int Earned, Training | 580.21 | 2,000.00 | -1,419.79 | 29.0% |
| 4884-00 · Xfer FROM GF To Training | 0.00 | 5,090.00 | -5,090.00 | 0.0% |
| Total 4880 · Training Reserve Income | 57,427.38 | 66,090.00 | -8,662.62 | 86.9% |
| 4885-00 · Retirement Liability Fund | | | | |
| 4886-00 · Interest Earned Ret. Liability | 374.08 | 1,000.00 | -625.92 | 37.4% |
| 4887-00 · XFer from GF to Ret. Fund | 0.00 | 10,000.00 | -10,000.00 | 0.0% |
| Total 4885-00 · Retirement Liability Fund | 374.08 | 11,000.00 | -10,625.92 | 3.4% |
| 4900 · General Fund Income | | | | |
| 4990-00 · Taxes - Prior Year | 96,883.33 | 110,000.00 | -13,116.67 | 88.1% |
| 4991-00 · GF-Interest Earned | 8,169.43 | 42,000.00 | -33,830.57 | 19.5% |
| 4997-00 · Taxes - Current Year | 3,294,673.87 | 3,400,754.00 | -106,080.13 | 96.9% |
| 4998-00 · Ambulance Revenue | | | | |
| 6998-03 · GEMT Ambulance Revenue | 259,994.00 | 509,000.00 | -249,006.00 | 51.1% |

Mid-Columbia Fire and Rescue
Profit & Loss Budget vs. Actual
July 2021 through March 2022

| | Jul '21 - M... | Budget | \$ Over Bud... | % of B... |
|---|----------------|--------------|----------------|-----------|
| 4998-00 · Ambulance Revenue - Other | 1,146,584.99 | 1,380,000.00 | -233,415.01 | 83.1% |
| Total 4998-00 · Ambulance Revenue | 1,406,578.99 | 1,889,000.00 | -482,421.01 | 74.5% |
| 4998-01 · Fire Protection Agreements | 0.00 | 900.00 | -900.00 | 0.0% |
| 4998-07 · Transfer from FireMed | 0.00 | 5,000.00 | -5,000.00 | 0.0% |
| 4998-08 · Transfer from Ret Liab. Fund | 0.00 | 10,000.00 | -10,000.00 | 0.0% |
| 4999-00 · GF-Misc Revenue | 65,782.55 | 84,000.00 | -18,217.45 | 78.3% |
| 4999-02 · Grant Proceeds | 96,592.00 | 88,000.00 | 8,592.00 | 109.8% |
| Total 4900 · General Fund Income | 4,968,680.17 | 5,629,654.00 | -660,973.83 | 88.3% |
| Total Income | 5,373,762.44 | 6,463,029.00 | -1,089,266.56 | 83.1% |
| Gross Profit | 5,373,762.44 | 6,463,029.00 | -1,089,266.56 | 83.1% |
| Expense | | | | |
| 6330 · 00 - Personal Services | | | | |
| 6400-00 · Administrative Personnel | | | | |
| 6401-00 · Fire Chief | 96,705.31 | 129,800.00 | -33,094.69 | 74.5% |
| 6402-00 · Assistant Chief | 91,613.52 | 122,966.00 | -31,352.48 | 74.5% |
| 6402-03 · Division Chief - Operations | 0.00 | | | |
| 6402-04 · Division Chief-Prev/Public Ed. | 89,410.95 | 120,009.00 | -30,598.05 | 74.5% |
| 6402-05 · Division Chief - FEMA Funded | 89,410.95 | 120,009.00 | -30,598.05 | 74.5% |
| 6403-07 · Office Manager / Admin. Clerk | 38,139.11 | 49,960.00 | -11,820.89 | 76.3% |
| 6403-08 · Background Investigator | 4,234.01 | 9,900.00 | -5,665.99 | 42.8% |
| Total 6400-00 · Administrative Personnel | 409,513.85 | 552,644.00 | -143,130.15 | 74.1% |
| 6403-00 · Career Personnel | | | | |
| 6403-02 · Captain | 198,139.25 | 283,866.00 | -85,726.75 | 69.8% |
| 6404-00 · Lieutenant | 189,857.62 | 264,793.00 | -74,935.38 | 71.7% |
| 6405-00 · Engineer | 0.00 | | | |
| 6405-01 · Firefighter | 754,019.32 | 1,140,910.00 | -386,890.68 | 66.1% |
| 6405-02 · Single Role EMS | 65,794.40 | 192,489.00 | -126,694.60 | 34.2% |
| Total 6403-00 · Career Personnel | 1,207,810.59 | 1,882,058.00 | -674,247.41 | 64.2% |
| 6406-10 · Volunteer & Related | | | | |
| 6406-00 · Volunteer Program | 2,082.49 | 24,750.00 | -22,667.51 | 8.4% |
| 6406-02 · Volunteer Reimbursement | 2,251.66 | 20,000.00 | -17,748.34 | 11.3% |
| Total 6406-10 · Volunteer & Related | 4,334.15 | 44,750.00 | -40,415.85 | 9.7% |
| 6410-00 · Insurance & Retirement | | | | |
| 6421-00 · Retirement - Public Safety | 289,696.16 | 456,130.00 | -166,433.84 | 63.5% |
| 6421-01 · PEHP Plan - Public Safety | 31,336.26 | 37,650.00 | -6,313.74 | 83.2% |
| 6421-02 · Retirement - Administration | 63,593.18 | 113,815.00 | -50,221.82 | 55.9% |
| 6421-03 · PEHP - Administration | 10,391.71 | 10,855.00 | -463.29 | 95.7% |
| 6422-00 · Workers' Compensation | 46,450.21 | 69,220.00 | -22,769.79 | 67.1% |
| 6422-01 · Workers Comp - Administrat... | 1,902.55 | 2,500.00 | -597.45 | 76.1% |
| 6423-00 · Life Insurance | 9,765.00 | 15,796.00 | -6,031.00 | 61.8% |
| 6423-01 · Life Insurance - Administration | 1,125.00 | 1,500.00 | -375.00 | 75.0% |
| 6424-00 · Health Insurance | 290,539.88 | 520,200.00 | -229,660.12 | 55.9% |
| 6424-01 · Health Ins - Administration | 95,845.46 | 109,568.00 | -13,722.54 | 87.5% |
| 6424-03 · Occupational Healthcare | 21,972.14 | 55,915.00 | -33,942.86 | 39.3% |
| 6424-04 · Occ. Health - Administration | 0.00 | 4,100.00 | -4,100.00 | 0.0% |
| 6426-00 · Long Term Disability | 7,157.18 | 17,500.00 | -10,342.82 | 40.9% |
| 6426-01 · Long Term Disability - Admin | 2,191.87 | 2,800.00 | -608.13 | 78.3% |
| 6428-00 · Unemployment | 157.42 | | | |
| 6430-00 · Medicare | 20,238.10 | 33,773.00 | -13,534.90 | 59.9% |
| 6430-01 · Defined Contribution | 50,807.78 | 67,219.00 | -16,411.22 | 75.6% |
| 6430-02 · Medicare - Administration | 3,797.41 | 8,050.00 | -4,252.59 | 47.2% |
| 6430-03 · Defined Cont. - Admin | 17,416.35 | 18,708.00 | -1,291.65 | 93.1% |
| 6531-00 · Payroll Expenses / SS | 1,895.06 | 4,900.00 | -3,004.94 | 38.7% |
| 6531-01 · Social Security - Admin | 0.00 | 1,000.00 | -1,000.00 | 0.0% |
| Total 6410-00 · Insurance & Retirement | 966,278.72 | 1,551,199.00 | -584,920.28 | 62.3% |
| 6410-01 · Employee Benefits | | | | |
| 6407-00 · Uniforms - Public Safety | 23,521.33 | 26,615.00 | -3,093.67 | 88.4% |
| 6407-01 · Uniforms - Administration | 1,027.41 | 3,800.00 | -2,772.59 | 27.0% |

Mid-Columbia Fire and Rescue
Profit & Loss Budget vs. Actual
July 2021 through March 2022

| | Jul '21 - M... | Budget | \$ Over Bud... | % of B... |
|--|---------------------|---------------------|----------------------|--------------|
| 6414-00 · Holiday | 25,698.66 | 55,541.00 | -29,842.34 | 46.3% |
| 6414-01 · Vacation | 152.00 | | | |
| 6414-02 · Funeral Leave | 3,726.00 | | | |
| 6415-02 · Sick Leave Used | 140.00 | | | |
| Total 6410-01 · Employee Benefits | 54,265.40 | 85,956.00 | -31,690.60 | 63.1% |
| 6416-00 · Overtime | | | | |
| 6415-00 · Sick | 71,884.39 | 87,150.00 | -15,265.61 | 82.5% |
| 6416-01 · Fire | 22,076.21 | 62,250.00 | -40,173.79 | 35.5% |
| 6416-02 · Ambulance | 85,624.74 | 105,513.00 | -19,888.26 | 81.2% |
| 6416-04 · Tech Rescue | 0.00 | 22,908.00 | -22,908.00 | 0.0% |
| 6416-05 · Training | 16,826.89 | 25,896.00 | -9,069.11 | 65.0% |
| 6416-06 · Other | 22,010.43 | 44,000.00 | -21,989.57 | 50.0% |
| 6416-07 · Ambulance Stand-By | 7,917.88 | 9,375.00 | -1,457.12 | 84.5% |
| 6417-00 · FLSA | 37,072.58 | 78,078.00 | -41,005.42 | 47.5% |
| Total 6416-00 · Overtime | 263,413.12 | 435,170.00 | -171,756.88 | 60.5% |
| Total 6330 · 00 - Personal Services | 2,905,615.83 | 4,551,777.00 | -1,646,161.17 | 63.8% |
| 6433 · Materials & Services | | | | |
| 6434-00 · General Insurance | 72,372.23 | 68,000.00 | 4,372.23 | 106.4% |
| 6441-10 · Office, Admin. & Related | | | | |
| 6435-00 · Advertising, Publications | 1,722.17 | 4,000.00 | -2,277.83 | 43.1% |
| 6436-00 · Dues, Subscriptions | 20,386.32 | 24,350.00 | -3,963.68 | 83.7% |
| 6441-00 · Office Expense | 11,221.04 | 28,024.00 | -16,802.96 | 40.0% |
| 6441-01 · Office Equip Maintenance | 780.87 | 3,150.00 | -2,369.13 | 24.8% |
| 6441-02 · Office Equipment Lease | 3,028.86 | 3,150.00 | -121.14 | 96.2% |
| 6442-00 · Bank Charges | 1,316.95 | 800.00 | 516.95 | 164.6% |
| 6512-00 · Postage, Shipping | 1,191.51 | 2,372.00 | -1,180.49 | 50.2% |
| Total 6441-10 · Office, Admin. & Related | 39,647.72 | 65,846.00 | -26,198.28 | 60.2% |
| 6446-00 · Gas and Diesel | 37,223.40 | 40,000.00 | -2,776.60 | 93.1% |
| 6452-00 · Mtce., Repairs & Supplies | | | | |
| 6443-00 · Janitorial Supplies | 1,989.17 | 3,500.00 | -1,510.83 | 56.8% |
| 6445-01 · Residence Supplies | 666.25 | 1,000.00 | -333.75 | 66.6% |
| 6451-00 · Tire, Batteries | 8,581.72 | 8,500.00 | 81.72 | 101.0% |
| 6453-00 · Equipment Maintenance | 25,111.11 | 37,000.00 | -11,888.89 | 67.9% |
| 6453-01 · Training Prop Mtce & Operat... | 834.78 | 2,000.00 | -1,165.22 | 41.7% |
| 6454-00 · Communication Repair | 959.02 | 4,600.00 | -3,640.98 | 20.8% |
| 6457-02 · Sm Eq Maint, Shop Supplies | 529.21 | 2,000.00 | -1,470.79 | 26.5% |
| 6457-03 · Fire Equipment Maintenance | 660.00 | 5,950.00 | -5,290.00 | 11.1% |
| 6457-05 · Equipment Testing | 4,451.22 | 11,280.00 | -6,828.78 | 39.5% |
| 6510-00 · Building Maintenance | 9,038.49 | 9,200.00 | -161.51 | 98.2% |
| 6510-01 · Bldg Maint. Agreements | 5,159.64 | 7,000.00 | -1,840.36 | 73.7% |
| 6511-00 · Grounds Maintenance | 0.00 | 3,000.00 | -3,000.00 | 0.0% |
| Total 6452-00 · Mtce., Repairs & Supplies | 57,980.61 | 95,030.00 | -37,049.39 | 61.0% |
| 6457-10 · Ambulance & EMS Expenses | | | | |
| 6457-04 · EMS Equipment Maintenance | 6,144.63 | 13,684.00 | -7,539.37 | 44.9% |
| 6459-00 · Ambulance Billing Expense | 103,588.84 | 183,121.00 | -79,532.16 | 56.6% |
| 6477-00 · EMS Training Supplies | 5,864.99 | 11,890.00 | -6,025.01 | 49.3% |
| 6479-00 · EMS Dues | 180.00 | 800.00 | -620.00 | 22.5% |
| 6480-00 · Physician Advisor | 6,000.00 | 12,000.00 | -6,000.00 | 50.0% |
| 6481-00 · Ambulance Transport Exp | 6,930.00 | 10,500.00 | -3,570.00 | 66.0% |
| 6482-00 · Ambulance Expendables | 52,995.19 | 59,000.00 | -6,004.81 | 89.8% |
| 6482-01 · Ambulance Non Expendable | 140.00 | 1,300.00 | -1,160.00 | 10.8% |
| Total 6457-10 · Ambulance & EMS Expen... | 181,843.65 | 292,295.00 | -110,451.35 | 62.2% |
| 6457-11 · Fire & Related Expenses | | | | |
| 6483-00 · Hazardous Materials | 297.00 | 1,500.00 | -1,203.00 | 19.8% |
| 6485-00 · Firefighting Supplies-Tools/... | 12,529.92 | 18,400.00 | -5,870.08 | 68.1% |
| 6485-01 · Firefighting Supplies - PPE | 15,464.71 | 30,070.00 | -14,605.29 | 51.4% |
| 6486-00 · Fire Prevention Supplies | 12,792.36 | 15,150.00 | -2,357.64 | 84.4% |
| 6486-01 · Public Education | 7,307.44 | 21,000.00 | -13,692.56 | 34.8% |

Mid-Columbia Fire and Rescue
Profit & Loss Budget vs. Actual
 July 2021 through March 2022

| | Jul '21 - M... | Budget | \$ Over Bud... | % of B... |
|--|-------------------|---------------------|----------------------|--------------|
| 6487-00 · Fire Training Supplies | 2,342.63 | 8,730.00 | -6,387.37 | 26.8% |
| 6491-00 · Fire Suppression Expense | 5,488.83 | 10,000.00 | -4,511.17 | 54.9% |
| Total 6457-11 · Fire & Related Expenses | 56,222.89 | 104,850.00 | -48,627.11 | 53.6% |
| 6460-00 · Professional Expenses | | | | |
| 6461-00 · Audit, Budget | 20,400.00 | 19,850.00 | 550.00 | 102.8% |
| 6462-00 · Legal Services | 41,813.70 | 100,300.00 | -58,486.30 | 41.7% |
| 6462-01 · Professional Services | 27,099.35 | 55,132.00 | -28,032.65 | 49.2% |
| 6460-00 · Professional Expenses - Other | 89.90 | | | |
| Total 6460-00 · Professional Expenses | 89,402.95 | 175,282.00 | -85,879.05 | 51.0% |
| 6463-10 · Utilities | | | | |
| 6464-00 · Water | 1,610.89 | 4,500.00 | -2,889.11 | 35.8% |
| 6465-00 · Natural Gas | 9,597.14 | 12,000.00 | -2,402.86 | 80.0% |
| 6466-00 · Electricity | 10,782.32 | 14,000.00 | -3,217.68 | 77.0% |
| 6467-00 · Telephone | 18,458.49 | 30,504.00 | -12,045.51 | 60.5% |
| 6468-00 · Sewer | 2,549.52 | 4,000.00 | -1,450.48 | 63.7% |
| 6469-00 · Garbage | 4,146.44 | 6,440.00 | -2,293.56 | 64.4% |
| Total 6463-10 · Utilities | 47,144.80 | 71,444.00 | -24,299.20 | 66.0% |
| 6501-00 · Training | | | | |
| 6495-00 · Fire Board Meals, Lodging | 245.04 | 6,900.00 | -6,654.96 | 3.6% |
| 6497-00 · Fire Board Conference | 0.00 | 2,800.00 | -2,800.00 | 0.0% |
| 6502-00 · EMS Scholarship | 1,360.00 | 4,300.00 | -2,940.00 | 31.6% |
| 6503-00 · Bargaining Unit - Voluntary | 500.00 | 10,500.00 | -10,000.00 | 4.8% |
| 6507-00 · General Training - ALL | 6,287.14 | 41,850.00 | -35,562.86 | 15.0% |
| 6508-00 · Administration - Voluntary | 1,083.87 | 4,000.00 | -2,916.13 | 27.1% |
| 6509-00 · Volunteer | 3,326.37 | 20,500.00 | -17,173.63 | 16.2% |
| Total 6501-00 · Training | 12,802.42 | 90,850.00 | -78,047.58 | 14.1% |
| 6513-00 · Miscellaneous Expense | 763.69 | 7,550.00 | -6,786.31 | 10.1% |
| 6520-00 · 911 Services | 85,512.00 | 73,500.00 | 12,012.00 | 116.3% |
| Total 6433 · Materials & Services | 680,916.36 | 1,084,647.00 | -403,730.64 | 62.8% |
| 6530-00 · Capital Outlay Expense | | | | |
| 6533-00 · Firefighting Equipment | 2,935.68 | 18,720.00 | -15,784.32 | 15.7% |
| 6533-01 · Office Equipment | 2,718.00 | 14,650.00 | -11,932.00 | 18.6% |
| 6533-05 · Radio Equipment | 2,722.72 | 7,575.00 | -4,852.28 | 35.9% |
| 6533-06 · Fire Training Equipment | 0.00 | 1,500.00 | -1,500.00 | 0.0% |
| 6533-09 · EMS Training Equipment | 13,345.00 | 14,000.00 | -655.00 | 95.3% |
| Total 6530-00 · Capital Outlay Expense | 21,721.40 | 56,445.00 | -34,723.60 | 38.5% |
| 6534 · Reserve/Special Funds Expense | | | | |
| 6534-00 · Stacker Butte MtIs & Svcs | 19,938.40 | 28,510.00 | -8,571.60 | 69.9% |
| 6534-01 · Stacker Butte Capital Outlay | 0.00 | 5,000.00 | -5,000.00 | 0.0% |
| 6535-00 · Capital Outlay Apparatus | 7,067.33 | 962,226.00 | -955,158.67 | 0.7% |
| 6536-00 · Capital Outlay Building | 35,315.61 | 203,158.00 | -167,842.39 | 17.4% |
| 6537-00 · Capital Outlay Training | 0.00 | 53,000.00 | -53,000.00 | 0.0% |
| 6537-02 · Training Tower Loan Principal | 0.00 | 50,808.00 | -50,808.00 | 0.0% |
| 6537-03 · Training Tower Loan Interest | 5,101.95 | 10,282.00 | -5,180.05 | 49.6% |
| 6538-00 · Capital Outlay FF Equip | 0.00 | 332,840.00 | -332,840.00 | 0.0% |
| 6539-00 · FireMed MtIs & Services | 0.00 | 1,000.00 | -1,000.00 | 0.0% |
| 6539-01 · FM Capital Outlay | 0.00 | 14,700.00 | -14,700.00 | 0.0% |
| 6539-02 · X-fer FireMed to General Fund | 0.00 | 5,000.00 | -5,000.00 | 0.0% |
| 6550-01 · Transfer to General Fund | 0.00 | 10,000.00 | -10,000.00 | 0.0% |
| Total 6534 · Reserve/Special Funds Expense | 67,423.29 | 1,676,524.00 | -1,609,100.71 | 4.0% |
| 6540 · Technical Rescue | | | | |
| 6540-01 · Capital Outlay Tech Rescue | 0.00 | 57,971.00 | -57,971.00 | 0.0% |
| 6540-02 · Tech Rescue MtIs & Services | 12.99 | 1,000.00 | -987.01 | 1.3% |
| Total 6540 · Technical Rescue | 12.99 | 58,971.00 | -58,958.01 | 0.0% |
| 6560 · Debt Service Expense | | | | |

1:33 PM
04/08/22
Cash Basis

Mid-Columbia Fire and Rescue
Profit & Loss Budget vs. Actual
July 2021 through March 2022

| | <u>Jul '21 - M...</u> | <u>Budget</u> | <u>\$ Over Bud...</u> | <u>% of B...</u> |
|-----------------------------------|-----------------------|---------------|-----------------------|------------------|
| 6561-00 · Interest Expense DSF | 45,024.00 | 90,450.00 | -45,426.00 | 49.8% |
| 6562-00 · Principal Expense DSF | 0.00 | 195,000.00 | -195,000.00 | 0.0% |
| Total 6560 · Debt Service Expense | 45,024.00 | 285,450.00 | -240,426.00 | 15.8% |
| Total Expense | 3,720,713.87 | 7,713,814.00 | -3,993,100.13 | 48.2% |
| Net Ordinary Income | 1,653,048.57 | -1,250,785.00 | 2,903,833.57 | -132.2% |
| Net Income | 1,653,048.57 | -1,250,785.00 | 2,903,833.57 | -132.2% |

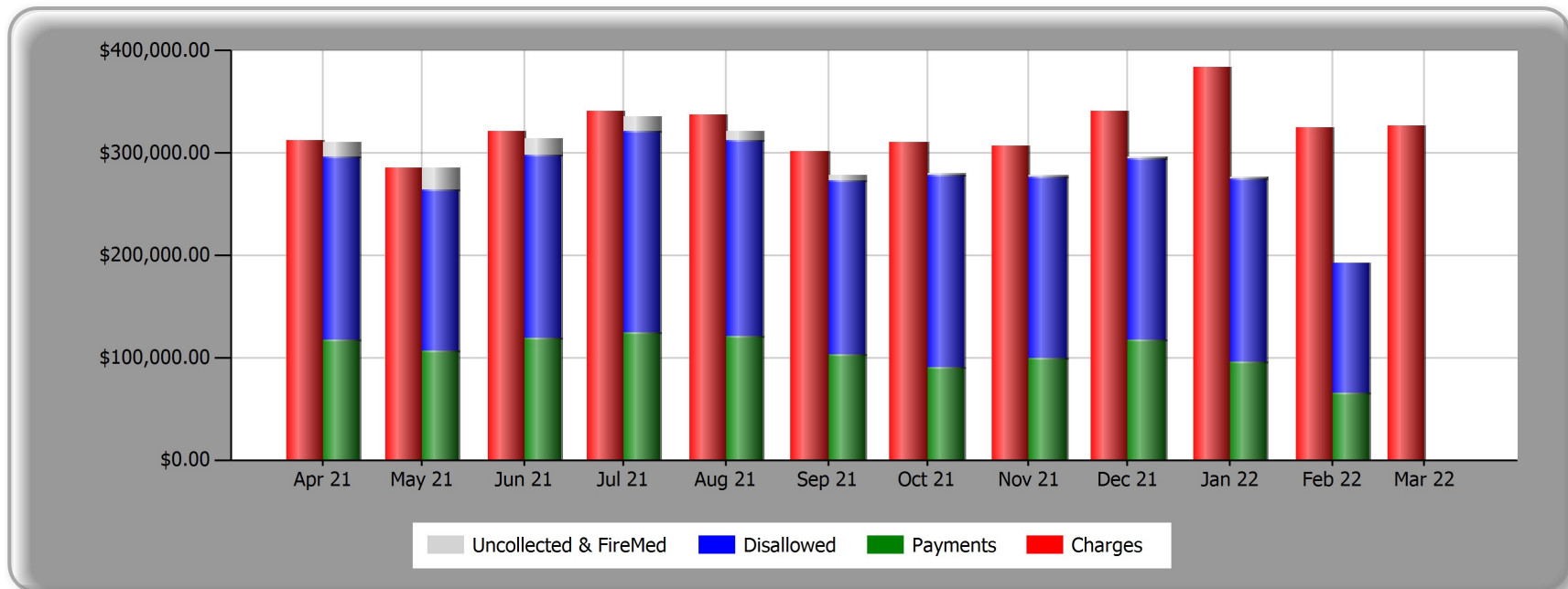
**Mid-Columbia
ANNUAL COLLECTION STATISTICS**

| | |
|-----------------|--------------|
| Company | Mid-Columbia |
| Date Of Service | 4/1/2021 |
| Date Of Service | 3/31/2022 |
| Invoices | 0 |

| Month | Tickets | Charges | Payments | % | FireMed | % | Disallowed | % | Uncollected | % | Pending | % |
|--------|---------|------------|-------------|------|-----------|-----|-------------|------|-------------|-----|------------|-------|
| Apr 21 | 172 | 312,855.38 | -116,507.34 | 37 % | -1,202.24 | 0 % | -179,841.97 | 57 % | -12,931.40 | 4 % | 2,372.43 | 1 % |
| May 21 | 153 | 286,331.25 | -106,319.79 | 37 % | -4,745.00 | 2 % | -157,617.82 | 55 % | -16,730.54 | 6 % | 918.10 | 0 % |
| Jun 21 | 180 | 322,058.51 | -118,382.57 | 37 % | -619.98 | 0 % | -179,096.46 | 56 % | -16,272.88 | 5 % | 7,686.62 | 2 % |
| Jul 21 | 195 | 341,253.77 | -123,858.04 | 36 % | -3,126.74 | 1 % | -197,512.60 | 58 % | -10,090.60 | 3 % | 6,665.79 | 2 % |
| Aug 21 | 188 | 337,016.57 | -120,608.42 | 36 % | -30.35 | 0 % | -192,180.88 | 57 % | -9,066.82 | 3 % | 15,130.10 | 4 % |
| Sep 21 | 171 | 301,225.79 | -102,287.68 | 34 % | -2,248.35 | 1 % | -170,572.91 | 57 % | -3,883.06 | 1 % | 22,233.79 | 7 % |
| Oct 21 | 165 | 311,502.80 | -90,379.04 | 29 % | -1,301.07 | 0 % | -188,670.24 | 61 % | -114.33 | 0 % | 31,038.12 | 10 % |
| Nov 21 | 153 | 307,370.03 | -99,358.19 | 32 % | -1,834.47 | 1 % | -176,954.10 | 58 % | -0.92 | 0 % | 29,222.35 | 10 % |
| Dec 21 | 185 | 340,726.13 | -116,939.35 | 34 % | -227.89 | 0 % | -179,894.03 | 53 % | 0.00 | 0 % | 43,664.86 | 13 % |
| Jan 22 | 212 | 384,409.19 | -95,876.63 | 25 % | -118.23 | 0 % | -180,314.15 | 47 % | 0.00 | 0 % | 108,100.18 | 28 % |
| Feb 22 | 175 | 325,274.99 | -64,973.26 | 20 % | 0.00 | 0 % | -127,182.22 | 39 % | 0.00 | 0 % | 133,119.51 | 41 % |
| Mar 22 | 176 | 326,392.30 | 0.00 | 0 % | 0.00 | 0 % | 0.00 | 0 % | 0.00 | 0 % | 326,392.30 | 100 % |

2,125 3,896,416.71 -1,155,490.31 -15,454.32 -1,929,837.38 -69,090.55 726,544.15

All amounts shown relate directly to each month's charges. They will not reconcile to monthly deposit reports



MCFR
2021 RUN STATISTICS

| Mar-22 | Mar-21 | CLASS | ACTIVITY | YTD-22 | YTD- 21 | |
|-----------------------------|--------|-------|---|--------|---------|------|
| 7 | 4 | 100 | FIRE: (Structure; Mobile Prop./Fixed; Mobile Prop./Vehicle; Natural Vegetation; Outside Rubbish; Special Outside; Cultivated Vegetaion/Crop Fires) | 14 | 12 | |
| 0 | 1 | 200 | OVERPRESSURE/RUPTURE/EXPLOSION/OVERHEAT-NO FIRE: (Overpressure/Steam, Air, Gas, Chemical Reaction; Explosion w/no fire; Excessive Heat with no Ignition) | 1 | 3 | |
| 218 | 206 | 300 | RESCUE/EMS: (Medical Asst.; EMS/911 Incident, Lock-in; Lost Person Search; Extrication/Rescue; Water/Ice Rescue; Electrical Rescue; Rescue/EMS Standby) | 699 | 628 | |
| 0 | 2 | 400 | HAZARDOUS COND. W/NO FIRE: (Combustible & Flammable Spills; Chemical Release, Reaction, Toxic Condition; Radioactive Condition; Electrical Wiring/Equip. Problem; Biological Hazard; Accident/Potential Accident; Bomb Removal; Attempted Burning, Illegal Action) | 5 | 9 | |
| 23 | 24 | 500 | SERVICE CALL: (Person in Distress; Water Problem; Smoke Problem; Animal Problem or Rescue; Public Service Asst.; Unauthorized Burning; Standby) | 73 | 68 | |
| 28 | 12 | 600 | CANCELLED/GOOD INTENT: (Dispatched/Cancelled Enroute; Wrong Location/No Emergency Found; Controlled Burning; Steam, Other Gas Mistaken for Smoke; EMS Call with Party Transported; Hazmat Release Investigation with no Hazmat) | 87 | 44 | |
| 3 | 6 | 700 | FALSE ALARM/FALSE CALL: (Malicious/Mischievous False Alarm; Bomb Scare; System/Detector Malfunction; Unintentional Alarm; Biological Hazard/False Report) | 14 | 13 | |
| 0 | 0 | 800 | SEVERE WEATHER/NATURAL DISASTER: (Earthquake; Flood; Wind Storm; Lightning Strike; Severe Weather or Natural Disaster Standby) | 0 | 0 | |
| 0 | 0 | 900 | SPECIAL INCIDENT TYPE: (Citizen Complaint Including Code Violations) | 0 | 1 | |
| 279 | 255 | 9% | | 893 | 778 | 13% |
| AGENCY CALLS PERCENT | | | | | | |
| MCFR | 291 | | | | | 11% |
| TDPD | 1724 | | | | | 63% |
| WCSO | 738 | | | | | 27% |
| TOTAL | 2753 | | | | | 100% |

MCFR INFORMATION SHEET

DATE: April 18, 2022

TO: Fire District Board of Directors

FROM: Bob Palmer, Fire Chief

ISSUE: Fire Chief's Report

BOARD FINANCIAL REPORT: Finance is currently providing Quickbooks reports until the Caselle accounting program is fully configured and operational.

ASA APPLICATION PROCESS: The due date for submission of ASA applications was April 4th. According to the ASA coordinator, only applications were received from the current ASA holders. Based on information received, it now appears that there is a discrepancy between the updated ASA Plan and the ASA ordinance as identified by an attorney from Jefferson County. As a result, the ordinance will be revised to resolve the discrepancies. The ASA applications received by the County will be reviewed by committee and contracts established to the end of CY 2022. All ASA providers will be required to reapply for their respective ASA's in September 2022 to re-establish three-year contracts starting in CY 2023.

STUDENT INTERN PROGRAM: MCFR currently has two student interns on board and continues to search for a third candidate.

GROUND EMERGENCY TRANSPORT (GEMT) PROGRAM: All monies have been received for CY 2020. The GEMT FFS application for the 2020-21 FY for both Oregon and Washington have been submitted and remain pending.

OREGON GEMT CCO PROGRAM: The majority of CCO agreements have been secured for the GEMT CCO reimbursement program. I will continue to pursue establishing contracts any remaining CCO's. Reimbursement for CY 2021 January to September has been received. We await confirmation from OHA on the availability of remaining reimbursement for CY 2021 October to December. We are awaiting word on the next round of the GEMT CCO application process to commence.

COMMUNITY PLANNING AND DEVELOPMENT: The District is now at a crossroads relative to the CSF distribution process. The Board is placed in the position of making a decision which will impact the Fire District and our community both now and well into the future. Upon considering your options, consider our shared vision of providing for the optimal safety and welfare of the community and our members. We do this through our commitment to providing professional emergency and non-emergency services to minimize suffering, protect life, environment, and property. Information on the selection of a CSF model will be presented in the April 2022 Board packet.

COVID-19 PANDEMIC RESPONSE: The indoor mask mandate was lifted by the Governor. The District has opened both Stations to the public to conduct business in person. MCFR personnel however must still abide by certain regulations that remain in place for healthcare establishments.

BUDGET GOALS, OBJECTIVES AND PERF. MEASURES FOR FY 2021-22: Please reference each Chief Officers monthly report included in the Board packet.

UPDATED PRIORITY PLAN: The updated 2022-2027 MCFR Strategic Plan was rolled out to the Shift Captains at the February Officers meeting and was disseminated to all shift personnel the last week in March. Staff will make a few final revisions and commence implementation of this plan.

SINGLE ROLE WILDLAND PROGRAM: We were unable to recruit a sufficient amount of applicants for this program. Upon considering our options, we have incorporated funds into next fiscal year's budget to contract for resources as needed in lieu of the temporary seasonal FF program.

STACKER BUTTE LEASE: Remains pending.

POLICY REVISION: The policy revision project is complete other than the six remaining policies currently under review in the collective bargaining process. Of the six policies, four have been tentatively agreed upon, and two remain under discussion.

FY 2022-23 BUDGET PROCESS: The budget workbook is complete. Staff will now commence the process of compiling the 2022-23 budget document.

COLLECTIVE BARGAINING PROCESS: Our most recent bargaining session took place on April 6th. We are making steady progress. The next bargaining sessions are scheduled for May 18th, June 1st and June 14th.

FIRE DISTRICT BANQUET: The MCFR awards banquet is scheduled for Friday, March 20, 2022 at The Dalles Civic Auditorium. Please remember to mark this on your calendars. We look forward to seeing everyone attend this important and entertaining event.

RECOMMENDATION/ACTION: Staff update.

Assistant Fire Chief- Board Report

David Jensen, Assistant Fire Chief

March 2022

Major Topics for March 2022

- **Budget**

The budget preparation for FY 22-23 is in process. The secondary review is underway to ensure the budget proposal is as complete as feasible. Chief Palmer and I are reviewing each line to finalize the budget workbook. The LB forms are being completed and the budget message is being drafted.
- **Staffing**

Currently the District is still looking to fill the remaining two open Single-Role Paramedic positions. The Civil Service Commission met to discuss a proposal to include expanding the preference point process to include “current employees”. This has become necessary after the inclusion of single-role personnel into our ranks to support the transition from EMS to Fire Suppression dual-role positions for qualified personnel who wish to make the switch. The Civil Service Commission passed the change unanimously. The Commission was also informed of the current recruitment for dual-role personnel.
- **Collective Bargaining**

We now have had three Collective Bargaining sessions completed and the next session is scheduled for May 18th. Our first three meetings have been positive and productive.
- **Type 3 Purchasing Process (Delayed, *Status Quo from last update*)**

Boise Mobile Equipment is still awaiting the chassis to get started on our type 3 fire engine build project. The current projected arrival date of the chassis to the BME plant is late April to May. The build time will then put the delivery date out into the early fall. With in-service training and upfitting, this project will not be completed and available for the 2022 fire season as originally projected. BME assures us we have not been moved in the line, and the chassis manufacturer (International) has adjusted their delivery dates out. Capt. Brown and Capt. Ryan are in the process of purchasing the equipment necessary to upfit the vehicles when they arrive. Those purchases are planned to be completed in this fiscal year while the purchase of the apparatus will occur in next fiscal year after delivery and final inspection.
- **Wildland Fire Season Program (*Update*)**

The Wildland Program is moving to Plan B due to the failed recruitment of Temporary/Seasonal Engine Bosses for the 2022 season. Instead, the 2022/23 budget will include funding for contract crews in a reserve fund to accommodate the need for extra crews on wildland fires. This does not exclude the possibility of

having seasonal wildland crews in the future, but it will not happen in the 2022 wildland season.

- The Dalles Bridge (Status Quo from last update)

We have received notification The Dalles Bridge project will not be completed on time. However, it will open for summer months (Cherry/ Most of Fire Season) beginning on Memorial Day. Because The Dalles Dam does have projects scheduled in the near future, we are uncertain of the future state of our agreement to use the Dam for emergency vehicle access. This will have to be resolved by their project resumption in late summer into early fall. From what we understand, the project has a specific need to be fully completed prior to fall/ winter rains which would delay the project's coating process. Meetings are planned to discuss the impact and solutions with ODOT and impacted agencies.

- Turnout Time Metrics

March data for turnout times show sustained outstanding progress towards meeting the goals of the District. We have moved in the 70 percent plus range for EMS turnout time (Bell to Enroute) as Fire/ Other response time hovered within the same range. B-Shift Station 1 and 2 combined made 84.9% of EMS calls within the district turnout time standard. Alone, Station 1, B-shift made the standard 89.89% of the time. A Shift Station 2 made the standard 87.5% of the time. The ultimate goal is 90% of the time. Excellent!

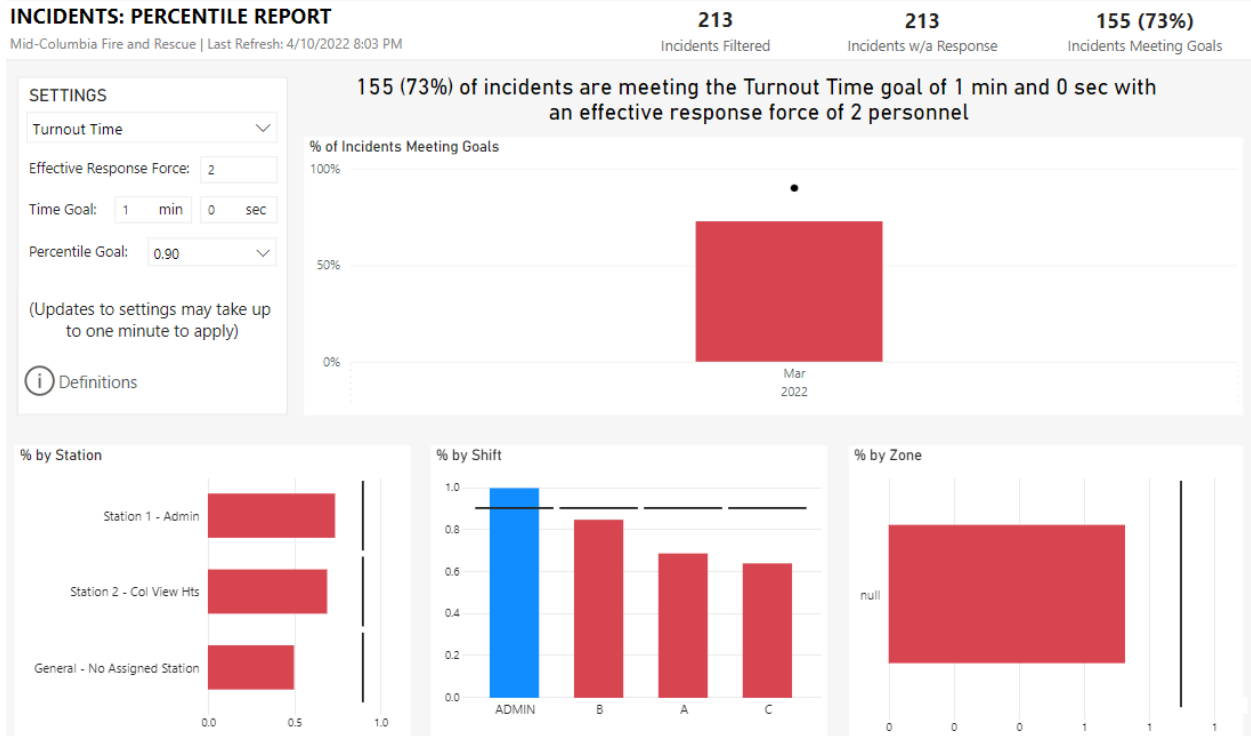
EMS Calls for Service March 2022

Percentage of EMS Calls Meeting 60 Second Response Compliance:

A Shift- 68.89%, B Shift- 84.93%, C Shift- 64.1%

Station 1 overall- 73.8% up from 63%, Station 2 overall- 69.2% up from 55%

Districtwide 72.8% up from 61.2%



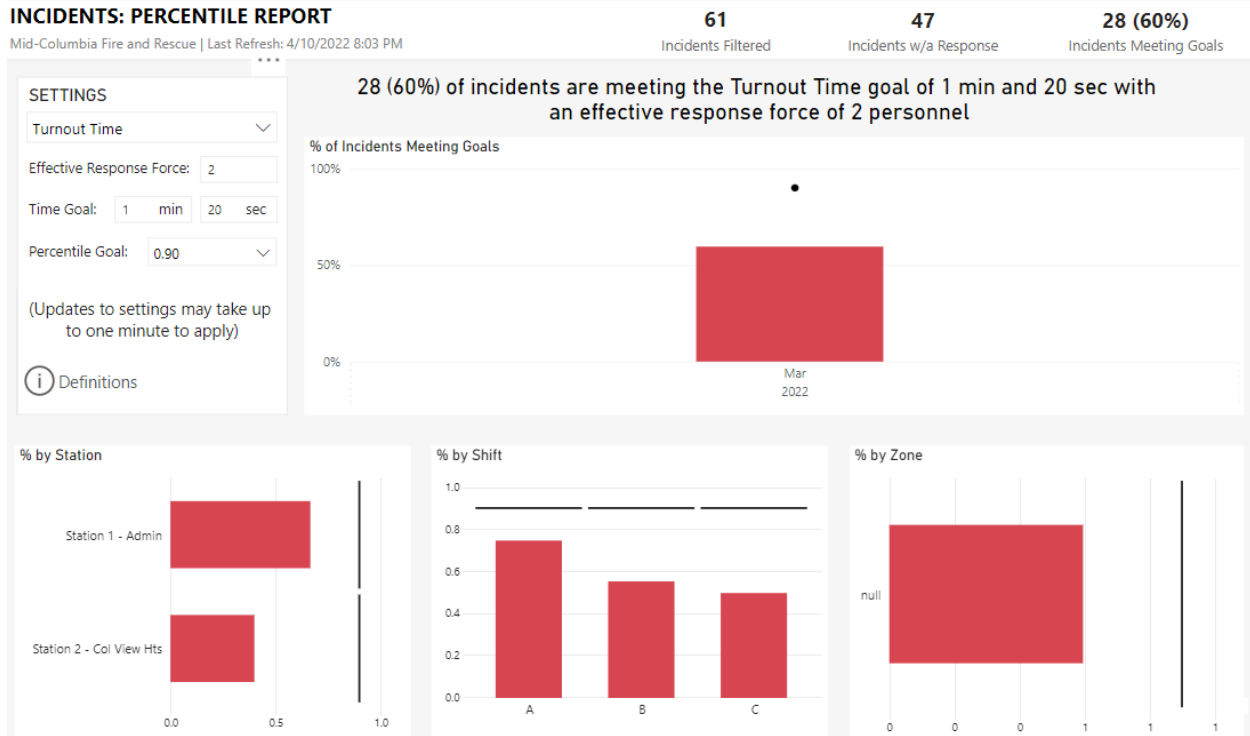
Fire and Other Calls for Service March 2022

Percentage of *Fire/Other Calls* Meeting 80 Second Response Compliance:

*A Shift- **75%** up from 71.4%, B Shift- **55.55%** up from 53.3%, C Shift- **50%** same as Feb.*

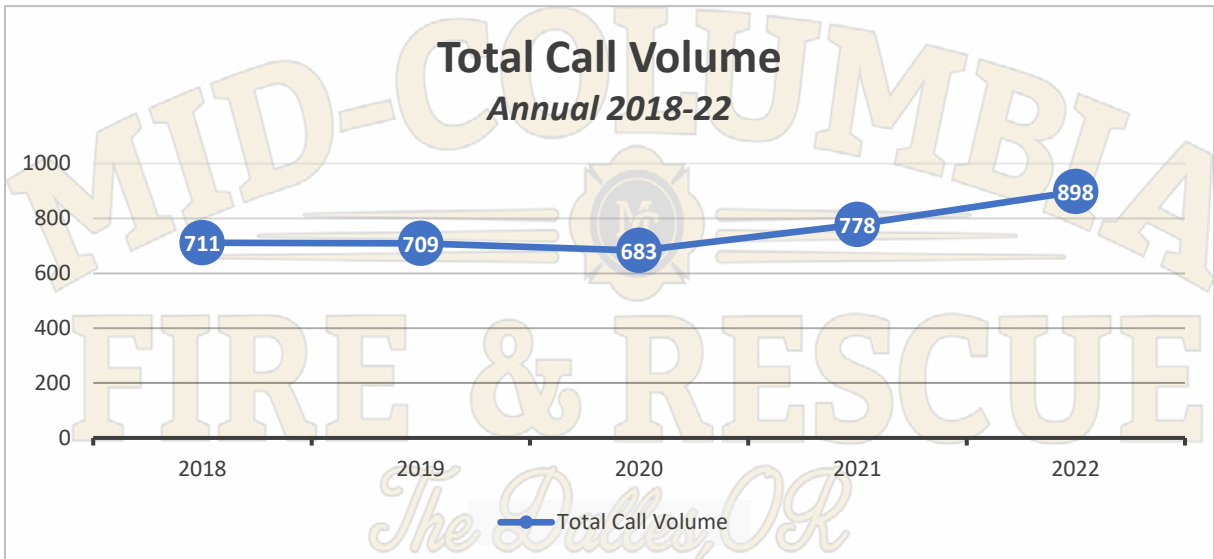
*Station 1 overall- **66.6%** down from 72.72%, Station 2 overall- **40%** up from 37.5%*

*Districtwide **59.6%** down from 62.7%*

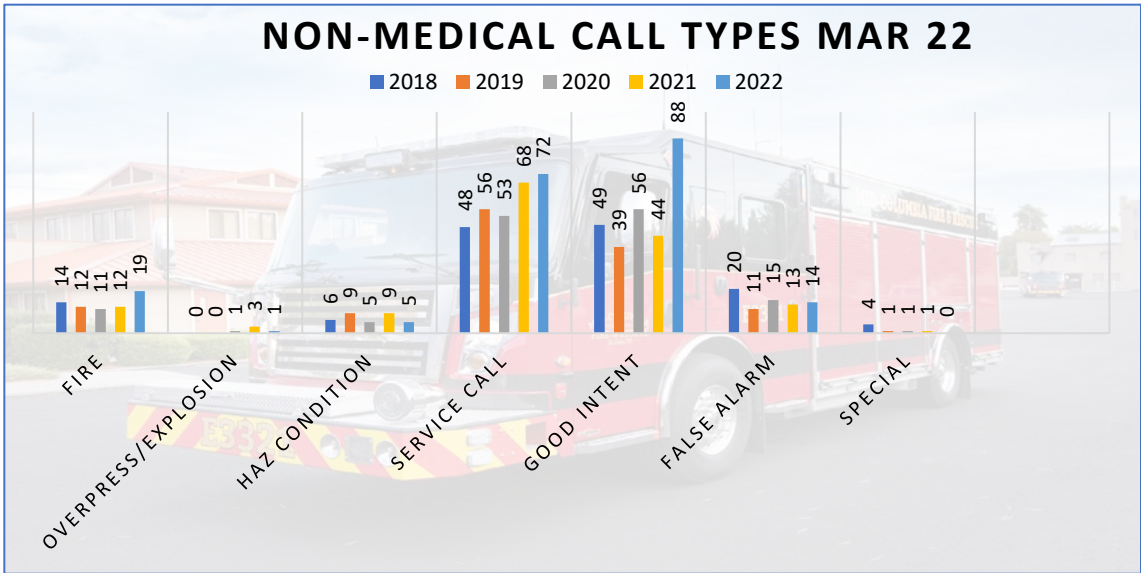


District Response Metrics

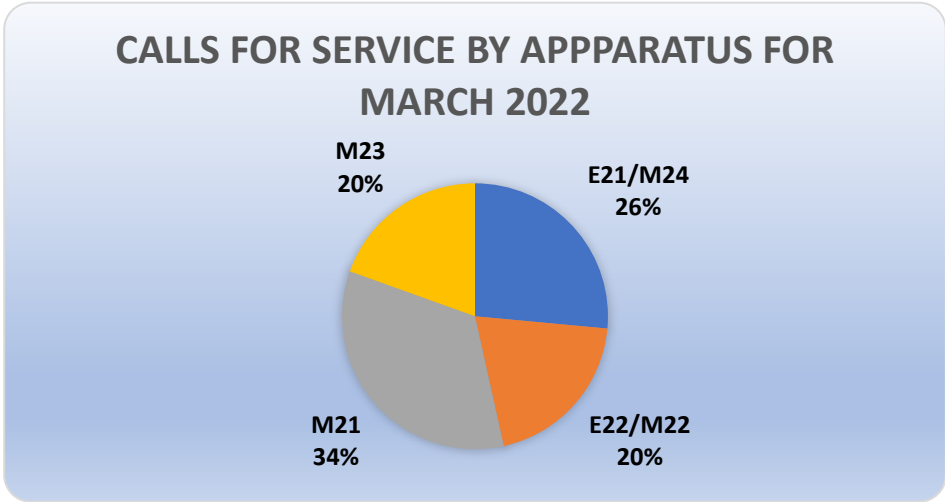
Below are the current statistics year-over-year, January 1st through March 31th.



| Call Types Jan-Mar 2018-22 | | | | | |
|-----------------------------------|------|------|------|------|------|
| | 2018 | 2019 | 2020 | 2021 | 2022 |
| EMS/Rescue | 570 | 581 | 541 | 628 | 699 |
| Fire | 14 | 12 | 11 | 12 | 19 |
| Overpressure/Explosion | 0 | 0 | 1 | 3 | 1 |
| Haz Condition | 6 | 9 | 5 | 9 | 5 |
| Service Call | 48 | 56 | 53 | 68 | 72 |
| Good Intent | 49 | 39 | 56 | 44 | 88 |
| False Alarm | 20 | 11 | 15 | 13 | 14 |
| Special | 4 | 1 | 1 | 1 | 0 |



Call Distribution by Apparatus for March 2022



Prevention Division- Board Report

Jay Wood, Division Chief

March 2022

Once again, I had about eight hours of my time dealing with the Information Technology research, meetings, and analysis of the quotes received. Deciphering all of the details has been a bit of a challenge to ensure that we have 'apples-to-apples' comparisons as the quotes were vastly different regarding costs. I have been working on the follow-up with the vendors.

The district had five hostile fire events for March 2022 with an estimated total of \$62,600 in property at risk. The total loss of property and contents was \$47,700. The fires were a shed fire, two vehicle fires, a grass/brush fire, and a shelter for the unhoused. There were no civilian or fire service casualties. One of the vehicle fires was listed as Intentionally Set, one was undetermined following investigation. One of the grass/brush fires started from an open burn that escaped the pile when a sudden wind ignited nearby blackberry brush. The other fires were undetermined following investigation.

Inspections are being completed and we are finding minor violations or no violations at all. Generally, I am pleased to see, with the last couple of years of limited inspections by the fire district, that businesses are keeping their occupancies up to date and safe. Places of assembly are still my focus and generally, with the exception of a few extension cords and out-of-date fire extinguishers, the higher life hazard locations are complying with the Fire Codes.

Considering the amount of the quote we received for the Community Risk Assessment/Standards of Cover from the consultant, we will be conducting those studies in-house. Assistant Chief Jensen and I will be putting a plan together to complete these two studies as there is a considerable amount of overlap in the data package.

Community Risk Reduction [Prevention, Public Education, Code Enforcement]

- Site Visits/Code Questions – Still working on View Point Trailer Park access issue. As a reminder, roads have been blocked off due to land ownership/access easement contestation. Fire apparatus, ambulances, sanitation trucks, delivery trucks, mail, etc. are having to back out of the access roads. Working with the trailer park management to rectify this issue. Anticipate a lengthy legal battle over this issue.
- Public Education – Plan put forward for district provided CPR and First Aid Training for the public. We have three very capable instructors who are eager to get back into public classes. We will be providing a minimum of one class per quarter and will continue as long as there is interest from the public for the class. Coordinating with CGCC so classes are delivered alternating with their schedule.

- Site Team – 2 Meetings, 5 Projects: Site Plan Review for remodel of former gas station/car wash into vehicle storage and office; Site Plan Review for addition to commercial building and associated street vacation; Subdivision Application for a two-phase development on the southeast part of city (homes in this subdivision will be required to have residential sprinkler systems due to access issues); Minor Partition of one lot into two on the west side; Conditional Use permit for additional portable outdoor storage units at a storage facility.
- Plan Review/Code Research – Generally, most of the code research and review was related to the subdivision noted above. This subdivision is accessed via two streets that are substandard because they are much steeper than the code allows. The homes (up to 33 single-family lots) will be required to have residential sprinklers installed due to the hampered access which will slow the response of fire apparatus should there be a fire. The code allows up to 10% grade and the streets that access this area are in the range of 15% grade.

Meetings/Training/Safety/Other:

- Assist Division Chief Coleman with more final testing for Aerial Operator.
- Various Staff Meetings and Weekly Planning Meetings
- Safety Meeting
- Board Meeting
- Coaching and Strategy Sessions with James Rowan
- CWPP meeting in March cancelled by Wasco County Planning
- Various meetings with IT vendors, follow up work

Emergency Responses/Station Staffing/Fire Investigations:

- All Calls – 3 on my duty shift, 8 for the district.
- Motor Vehicle Accident – 1 with significant injuries, transported by ambulance
- Fire Response – 0
- Duty Officer – 5 days

Training Division- Board Report

Fred Coleman, Division Chief

March 2022

Recruiting:

I currently am working with our second student while she is on active duty through the Oregon Army National Guard. She is working on class work for the Fire District online while she is gone and plans on returning to school for spring term. This will give us a total of 2 students. Marissa Swayngim has resigned from the Fire District so she can focus on School and work. I have received two applications for students and am in the process of reviewing them now. We also had Recruit Medina resign as well. I am going through the application process for a new shift volunteer as well.

Volunteer Training:

- Company Operations, Search, Ground Ladders, Multi-company Ops, Drivers Course

Career Training:

- Officer Training “Communications”
- Aerial Operations Continued, Ground Ladders, Masking Drills
- EMS- PHTLS, ACLS, PALS, CPR Recert and 48-hour refresher

Major projects and completion status:

- Probationary training and testing for Recruit Class 2021-01, 2021-02, 2021-03E, and 2021-04E
- Working on Budget for 2022/2023, ½ complete
- Career officer development course-in progress, ½ complete
- Working on getting an instructor 1 for our region-started, ¾ complete
- Working on Instructor II for region- ¾ complete- scheduled
- Working on bringing in outside training “Nozzle Forward”, ¾ complete
- Working on Scheduling the 48-hour refresher course, completed
- Working on NFPA Ropes I & II Class, ¾ completed
- Working on training for dispatchers, on going
- Working on the volunteer recruitment process- Started ¾ complete
- Wildland Academy S-130, S-190-L-180, ¾ complete- needs field day 5/21/2022
- Wildland FF Type 1 S-131, 3/4 complete

Meetings/ Training/ District Representation

- Volunteer Business meeting March 2nd, 1900-2000
- CGTA Wildland Academy March 5-6th, 0800-1700
- Duty Chief March 5th- 9th
- Volunteer drill March 9th, 900- 2100
- Staff meeting March 10th, 1500
- Officer Development Training March 10th, 1530-1700
- QA meeting March 14th, 0830
- CGTA meeting March 16th, 1000-1200
- Overdose prevention task force meeting March 15th, 1000
- Dallesport Fire Officers Meeting March 16th, 1800
- Chief officers training March 17th, 1000
- Officer development training March 24th, 1530
- Duty Chief March 25th-29th
- Volunteer drill March 30th, 1900- 2100
- Staff meeting March 31st, 1500
- Officer Development Training March 31st, 1530

Total Duty Chief days in March-10

Emergency Response and Station Staffing

- All Calls-
- EMS Response - 1
- MVA Response - 1
- Fire Response – 4

Current Volunteer Levels and Status:

| March 2022 Volunteers | | |
|------------------------------------|---------------|--|
| Position/ Qualification | Number | Volunteers |
| Lieutenant/FF2/WFFT2 | 1 | Eric Pyles |
| FF2/WFFT2 | 2 | Loren Gilbert, Chuck Laochumnvanit |
| FF1/WFFT2/EMT | 1 | Tristan Sheppard |
| FF1/WFF2/EMR | 1 | Tanner Fletcher student |
| FF1/WFFT2/Paramedic | 1 | Dave Bandel |
| | | |
| | | |
| Apparatus Operator | 2 | Jeff Holland, Jesse Witkowski |
| EMS Only Volunteer | 1 | Miki Gaither |
| Support | 1 | Christina Buck (Medical Leave) |
| Chaplain | 2 | Marilyn Roth, Doug Marquardt, Paul Boehlke |
| Total Volunteers | 14 | |

March Volunteer Hours

Training Hours= 115

Response Ready Hours= 312

Total Hours= 427

This is a new item in my report. If you like this information, I will continue to keep it up-to-date as we move forward.

Training Totals

In total since July 2020, we have completed the following training at MCFR:

- 3** Career Dual Role Academies
- 2** Career Single Role EMS Orientations
- 2** Volunteer Structure Academies with CGTA
- 2** Wildland Academy with CGTA
- 1** S-290 Intermediate Wildland Fire Behavior with CGTA 7 students
- 1** S-230/S-231 Crew/Engine Boss 19 Students
- 1** S-215 Wildland Urban Interface FF 27 students including 12 remotely taught in Wamic

And we have certified the following:

- 6** Vol FF I Structure
- 4** Vol FF II Structure
- 1** Career FF II Structure
- 32** Career/Vol Wildland FF II
- 17** Career/Vol Wildland FF I
- 2** Engine Boss
- 9** Career Apparatus Operator Eng., Water Tender, Wildland Type's III, VI
- 10** Aerial Operators

Upcoming Training Through MCFR or CGTA

| | | | |
|-------------|---------------------|---------|-------------|
| April 9-10 | NWCG S-270 | Air Ops | 15 Students |
| April 23 | NWCG S-131 | WLFF I | 12 Students |
| April 25-29 | NFPA Ropes I and II | | 14 Students |
| May 7-8 | Nozzle Forward | | 59 Students |

MCFR INFORMATION SHEET

DATE: April 18, 2022

TO: Fire District Board of Directors

FROM: Bob Palmer, Fire Chief

ISSUE: Correspondence from PERS

BACKGROUND: Congratulations goes to Office Manager Stephanie Ziegler for submitting 100% of the Fire District's PERS reports both on time and accurately. PERS reporting is not an easy task and is a significant accomplishment. The Board, Staff and members certainly appreciate Stephanie's hard work and dedication to both the fire District and our community. Thank you.

RECOMMENDATION/ACTION: A big round of applause.

Thank
You

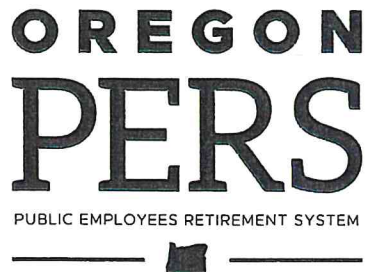


PERS 2021 REPORTING STAR

Congratulations you submitted 100% of your 2021 reports on or before their due dates. This is a huge accomplishment that I truly appreciate.

Thank you for your partnership with PERS and a great reporting year!

Felicia Lee



MCFR INFORMATION SHEET

DATE: April 18, 2022

TO: Fire District Board of Directors

FROM: Bob Palmer, Fire Chief

ISSUE: MCFR Strategic Plan

BACKGROUND: The Mid-Columbia Fire and Rescue strategic plan as revised is the result of an in-depth examination by the Strategic Planning Team of the Fire District's vision for the future and a road map of how we will arrive at this destination. The strategic plan is a living document. It will be monitored for accomplishment, reviewed as we move forward, and adjusted as needed to ensure it remains a relevant and detailed path to the future.

The strategic plan has been reviewed with the Board, officers, and shift personnel to receive input and educate members on its content. Minor adjustments to the plan were made based upon comments received.

This plan is considered dynamic. Annually, prior to the development of budget requests, the content of this document will be reviewed and updated. Completed objectives will be identified, objectives to respond to emerging issues may be added, and adjustments will be made to the remaining objectives to accommodate changing circumstances and conditions.

We will maintain this plan as a forward looking, comprehensive strategy to ensure it remains focused on those efforts that best support the Fire District's mission. As we move forward to begin a new journey, our path forward is mapped out in the plans dialogue. My vision is to involve and gain the support from all members to ensure the success of our future. We bring this plan before the Board to officially adopt for implementation.

RECOMMENDATION/ACTION: Motion to officially adopt the MCFR 2022-27 Strategic Plan.



2022-2027 FIRE DISTRICT STRATEGIC PLAN

The Mid-Columbia Fire and Rescue strategic plan is the result of an in-depth examination by the Strategic Planning Team of the Fire District's vision for the future and a road map of how we will arrive at this destination. The strategic plan is a living document. It will be monitored for accomplishment, reviewed as we move forward, and adjusted as needed to ensure it remains a relevant and detailed path to the future.

The concept driving this plan is simple and straight-forward: Achieve positive outcomes in saving lives, protecting property, caring for our community, and keeping our members safe. The process to do so is anything but simple and we rely heavily on strategic planning to help us chart that course.

In order to achieve the adopted mission, vision, and values, seven goals were identified to provide direction for the Fire District to move forward. A series of objectives were developed for each goal. The objectives describe, in measurable terms, specific projects to address each identified goal. These objectives are believed to be realistic for the plan's five-year timeframe.

Performance measures will be identified for each objective during budget development to provide further definition to specific activities that must be accomplished to complete an objective. Additionally, timelines will be assigned to indicate when, during this plan, an objective is to be initiated and completed, with lead responsibility for each objective assigned as well.

Annually, prior to the development of budget requests, this plan will be reviewed and updated. Completed objectives will be identified, objectives to respond to emerging issues may be added, and adjustments will be made to the remaining objectives to accommodate changing circumstances and conditions.

Mid-Columbia Fire and Rescue will maintain this plan as a forward looking, comprehensive strategy to ensure it remains focused on those efforts that best support the Fire District's mission. As we move forward to begin a new journey, please take the time to review our path forward in the pages that follow. Your involvement and support are very important to the success of our future.

Robert F. Palmer
Fire Chief



MOTTO

“Educate, Serve and Protect.”

MISSION

“We are committed to providing professional emergency and non-emergency services to minimize suffering, protect life, environment and property.”

VISION

Created jointly with the Board of Directors, our shared vision is:

“To provide for the optimal safety and welfare of the community and our members.”

We invite community members and partner agencies to help MCFR support and advance the attributes of our vision illustrated below:

- Protection from fire, medical and other emergencies is accomplished through targeted, and pro-active community risk reduction measures. When emergencies do occur, we have competently trained and skilled personnel that provide fast and effective response services.
- We are committed to providing fiscally responsible and efficient services to our community while honoring our values, accomplishing our mission, and achieving our goals.
- The education we deliver through community outreach to the residents and businesses of our community stimulates them to take an active role in EMS and Fire prevention, preparedness, resilience, and cost reduction measures. We see our own personnel practicing the same principles in their lives as well.
- Cooperative sharing of resources and collaborative partnerships enable us to provide a more efficient emergency response system. We see this as a vital component in our ability to reduce and eliminate the risk from fire, rescue, and medical events within our Fire District.
- We will take the Fire District into the future by keeping pace and expanding with community growth (e.g., career and volunteer recruitment, addition of fire station(s) to provide enhanced deployment for faster response times, etc.), and maintaining our commitment to protecting our citizens, families, colleagues, visitors, and the preservation of our profession in the delivery of these services.
- We will ensure that our equipment, apparatus, and facilities are properly maintained and updated now and into the future.



- We will ensure that continuity of operations for the Fire District is maintained through established emergency and succession planning.

MCFR MEMBERS BELIEVE IN THE FOLLOWING VALUES:

- **P**-rofessionalism
- **R**-espect
- **I**-ntegrity
- **D**-uty
- **E**-ngaged

FIRE DISTRICT GOALS AND OBJECTIVES

GOAL 1:

G-1.1: Create a sound and sustainable budget for the future growth.

Performance Objectives:

PO-1-1: Provide a balanced budget, maintain fiscal responsibility, and comply with Oregon Revised Statute.

GOAL 2:

G-2.1: Build upon the relationships we have, work on those relationships that require more effort, and look for opportunities to nurture future partnerships.

Performance Objectives:

PO-2.1: Maintain and update current partnerships and agreements with regional and local emergency services.

PO-2.2: Engage relationships with Oregon State Fire Marshal's office to influence funding and programs made available with WUI legislature.

PO 2.3: Innovate and pursue programs in cooperation with local, state, and federal agencies to offset expenditures of Fire District programs.

PO-2.4: Develop the capacity to participate in State mobilizations.

PO-2.6: Develop reliable and constructive communication between MCFR and all local government entities to facilitate consistent, open, and positive relationships.

PO-2.7: Provide annual service update to community partners, internal members, and the community at large.

PO-2.8: Meet and ensure compliance with collective bargaining contractual obligations.



PO-2.9: Develop consistent communication channels with the local, regional, and state health care community to enhance relationships and to stay informed on evolving community needs.

GOAL 3

G-3.1: Protect our community from fire, medical and other emergencies through targeted and forward thinking CRR (Community Risk Reduction) measures.

Performance Objectives:

PO-3.1: To provide fire safety and other public education to the community.

PO-3.2: Work with regional partners to provide education for community risk reduction.

PO-3.3: Develop new and innovative methods to educate the public in community risk reduction activities.

PO-3.4: Provide response personnel with the information needed to mitigate an incident at commercial and residential occupancies throughout the Fire District.

PO-3.5: Ensure that commercial occupancies within the Fire District operate in a safe manner to protect life and property.

PO-3.6: Investigate programs to reduce the risk of wildland fires within our Fire District.

PO-3.7: Investigate the origin and cause of all fires within the Fire District.

PO-3.8: Provide innovative public outreach campaigns to minimize loss of life and property.

GOAL 4

GOAL 4.1: Provide and maintain competently trained and skilled personnel which deliver fast efficient response services.

Performance Objectives:

PO-4.1: To provide quality, cost-effective training, and development designed to increase individual, and organizational productivity, enhance knowledge, develop skills, and enrich the organization.

PO-4.2: To continue our efforts to increase the number of certified, trained, and competent emergency responders within the Fire District and to market our program within the community.

PO-4.3: Evaluate current fire station locations with response data and risk analysis to determine data-driven needs for future fire stations.



PO-4.4: Collect, analyze, and openly report response data based on Fire District policy to internal customers.

GOAL 5

G-5.1: Ensure that equipment, apparatus, and facilities are properly maintained and updated to provide reliable and dependable response services.

Performance Objectives:

PO-5.1: Adequately fund capital improvement plans.

PO-5.2: Establish a comprehensive maintenance program which maintains the operational fleet in response ready condition.

PO-5.3: Continue to maintain facilities in a safe and operational status.

PO-5.4: Establish a comprehensive maintenance program which maintains equipment to Fire District standards.

GOAL 6

G-6.1: Keep pace and expand with community needs and growth to maintain our commitment to meeting the Fire Districts mission.

Performance Objectives:

PO-6.1: Pursue an effective fire fighting force based on Fire District historical and projected data to improve the ISO Public Protection Classification.

PO-6.2: Establish a seasonal wildland response force to meet the intent of becoming the foremost wildland firefighting Fire District in Eastern Oregon.

PO-6.3: Enhance the Fire District's pre-hospital response system to become the preeminent EMS agency in the State of Oregon.

PO-6.4: Study and implement competitive compensation and benefit packages to attract and retain quality personnel.

GOAL 7

Continuity of operations for the Fire District is maintained through emergency operations and succession planning.

Performance Objectives:

PO-7.1: Maintain and update a standards of cover plan based on changes to occur within the Fire District.

PO-7.2: Develop a continuity of operations plan.



PO-7.3: Establish an administrative staff succession plan for anticipated retirements.

PO-7.4: Develop an officer training plan to prepare employees for promotional opportunities.

MCFR INFORMATION SHEET

DATE: April 18, 2022

TO: Fire District Board of Directors

FROM: Bob Palmer, Fire Chief

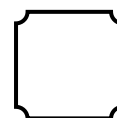
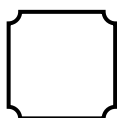
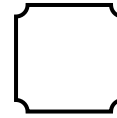
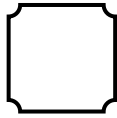
ISSUE: MCFR Patch Design

BACKGROUND: At the February 28, 2022, Board meeting, a new patch concept was presented to the Board for consideration. Staff presented the board with some new patch concepts that the Staff has been working on. The Board concurred they wanted to ensure there were no concerns related to an updated patch. Staff briefly explained about how the new patch designs came about. The Board asked what the feedback had been received was from career and volunteer members. Based upon the Boards direction to update the District patch, Staff felt it prudent to receive the Board's take on the new patch concepts first. One of the patch concepts was discounted by the Board due to similarities with the City Police Departments patch. The second concept was approved to move forward for consideration. Chief Palmer stated he would take the concept to both the career and members for their input.

Upon receiving input from career and volunteer members, the following four concepts, attached on Exhibit "A" were recommended. As you may be aware, the concepts displayed are different from the previous patch concept presented to the Board. Staff has completed the exercise of polling each career and volunteer member to select their preference in patch design. Staff is now looking for each Board members input on their preference to finalize this process.

RECOMMENDATION/ACTION: Each Board member please select your top patch design choice on Exhibit "A" and forward it to Chief Palmer to complete a final tally.

PLEASE SELECT ONE PATCH
DESIGN AS YOUR PREFERENCE



INFORMATION SHEET

DATE: April 18, 2022

TO: Board of Directors

FROM: Robert Palmer, Fire Chief

ISSUE: Resolution No. 2022-03, "A resolution adopting an Intergovernmental Agreement (IGA) between the "Parties" for payment of annual Community Service Fees (CSF) associated with Projects 1 and 2 of the Strategic Investment Program (SIP) agreement" between the "Company, The City of The Dalles and Wasco County."

BACKGROUND: On June 8, 2021, the SIP Sponsors and Fire District met to discuss fire protection funding needs for the provision of adequate service level response to the proposed Google projects planned in The Dalles. Upon conclusion of this meeting, it was the Districts understanding that the SIP Sponsors agreed to advance \$750,000 of funding up front with zero interest to enable Fire District to hire six (6) dual-role positions once initial project fees are received from Google.

The intent of this agreement is to have firefighters on board prior to or during the initial construction phases of the first data center. Even though this does not meet the fire protection standard recommended by the NFPA for these new data centers, it would be a step in the right direction to work toward providing adequate service level to Google and our community, thereby allowing the Fire District to sign off on Google's Emergency Response Plan in good conscience.

The District further understood that the SIP Sponsors would support the CSF being proportionally distributed to the relevant tax districts per ORS 198 according to the sum of each district's permanent and local option (levy) rate authority. In turn, the Fire District's amount of CSF funds advanced would be reduced by \$50,000 each year of the 15-year exemption period to reimburse the \$750,000 used to hire the six (6) dual role positions. It was emphasized that receipt of the CSF funds played a critical role in enabling the District to turn back these funds over time.

The Dalles City Council met on January 10, 2022, to discuss the distribution of CSF and adopted two separate motions providing direction on their position regarding CSF fund distribution and a financial loan to the Fire District.

The Council voted to distribute Projects 1 and 2 Community Service Fees to all taxing districts in the Tax Code Area consistent with the sum of each district's permanent and local option rate authority, whether used or unused but excluding the levy/tax rates for bonded indebtedness, and contingent upon approval of the recommended distribution method of the Projects 1 and 2 Community Service Fees by taxing districts, to approve a loan to MCFR in the amount of \$750,000 from Project 1's initial payment to be paid back by MCFR over 15 years and direct staff to finalize an agreement and promissory note for signature by the City Manager and County Administrator.

On January 19, 2022, the Wasco County Board of Commissioners met to decide on the CSF distribution as well. The Commission voted to distribute 50% of the CSF to all the taxing Districts, the remaining 50% of CSF would be used for the greater good of the community for

both projects and consensus to go forward with the \$750,000 loan to MCFR to go forward with the construction phase.

On January 24, 2022, the MCFR Board of Directors met to discuss the CSF distribution process. The Board voted to secure a CSF distribution that provides 18.4% of MCFR's full taxing authority for Project 1 and 18.4% of full taxing authority for Project 2 and provide the additional advancement of \$750,000 to be used to meet the Fire District's staffing needs for Project 1. It was agreed that any remaining CSF funds may be used however the taxing entities prefer them to be distributed and that the Fire District was not in a position to speak for the other taxing entities.

On March 28, 2021, the first CSF meeting was conducted between several taxing entities to discuss the methods with which to distribute the CSF funds generated from the SIP for Google projects 1 and 2. The second CSF meeting was conducted on March 9, 2022. Challenges arose among the taxing entities regarding an appropriate distribution method.

Representatives from MCFR, the City and County met on March 17, 2022, to discuss the methods with which to distribute the CSF funds. The discussion proved to be challenging, however, it did lead to seven different models for consideration. Models 1 through 6 were distribution formulas that originated from the first two CSF meetings. Models 2 and 4, which originated from the previous CSF meetings, were dropped from contention. Two additional proposals, one from the March 17th meeting and another based on discussions after the meeting, were added to the mix of models for consideration.

Models that remained for consideration:

Model #1:

Distribute the CSF to all taxing districts that levy taxes at the development site according to their percentage of total tax.

Model 1A:

Distribute the Community Service Fee of both Project 1 and 2 to all taxing districts that levy taxes at the development site (11 districts) as a percentage of their total levy.

Agree that before the first CSF is distributed, the 11 taxing districts receiving a distribution will reconvene to identify a process to possibly fund community projects that would be funded at some level from each districts' share of the community service fee.

Model #3:

Reserve 50% of the CSF for major community projects and distribute the remaining 50% of the CSF to all taxing districts that levy taxes at the development site according to their percentage of total tax.

Model #5:

Allocate 18.4% of the CSF to MCFR.

Distribute remaining funds to ALL taxing districts.

Model 5A:

Allocate 18.4% of the CSF to MCFR.

Distribute the remaining Community Service Fee of both Project 1 and 2 to the remaining taxing districts that levy taxes at the development site (10 districts) as a percentage of their total levy.

Agree that before the first CSF is disbursed, the 10 taxing districts receiving a distribution will reconvene to identify a process to possibly fund community projects that would be funded at some level from each districts' share of the community service fee.

Model #6:

Allocate 18.4% of the CSF to MCFR.

Distribute 50% of remaining funds to ALL taxing districts.

Retain 50% of remaining funds for community projects.

The models mentioned above were all kept in play based on the premise that they each include education in the distribution formula which has been identified as a priority for the City and County.

Deleted from consideration:

Model #2

Distribute the CSF to the City, County, and the taxing districts listed in the ORS described above according to their percentage of total tax.

Model #4

Reserving 50% of the CSF for major community projects and distributing the remaining 50% of the CSF to the City, County, and the taxing districts listed in the ORS described above according to their percentage of total tax.

The two models noted above were deleted as they do not incorporate education into the distribution formula.

Wasco County Proposal from March 17, 2022, meeting:

Allocate 2/3 of the CSF funds to NWCSO #21.

Allocate 1/3 of the CSF funds to the athletic complex project.

MCFR Proposal Originating after March 17, 2022, meeting:

All taxing districts to receive CSF distribution as illustrated below:

| District | % Of CSF for Project 1 & 2 |
|----------------------------------|----------------------------|
| Columbia Gorge Community College | 1.55 |
| Columbia Gorge ESD | 2.60 |
| N Wasco Co School D21 | 23.85 |
| City of The Dalles | 17.32 |
| Mid-Columbia Fire & Rescue | 18.40 |
| North Wasco Co Parks & Rec | 3.91 |
| Port of The Dalles | 1.15 |
| Wasco Co 4H & Ext | 1.44 |
| Wasco Co Library | 3.91 |
| Wasco Co Soil & Water | 1.44 |
| Wasco County | 24.43 |
| TOTAL | 100% |

All participating taxing districts would convene annually to identify community projects that may be funded at some level from each district's share of the community service fee received. At that time each District, by choice, may direct a percentage of their allocated CSF to community/greater good projects.

At the March 21, 2022, Board meeting, the Fire District negotiating team presented the above models/proposals before the Board to generate discussion, ask questions, and obtain feedback. At that time, the Board felt compelled to continue to support the recommended motion adopted at the January 24th Board meeting.

Representatives from MCFR, the City and County met on Tuesday, April 5, 2022, to meet in an attempt to come to a consensus on a method with which to distribute the CSF funds. The County noted that the parties seemed to be at a stalemate in concurring on a decision. The School District proposed the CSF distribution model noted below which the Fire District agreed to as a compromise.

All taxing districts to receive CSF distribution for both projects as illustrated below:

| District | % Of CSF for Project 1 & 2 |
|----------------------------------|----------------------------|
| Columbia Gorge Community College | 1.55 |
| Columbia Gorge ESD | 2.60 |
| N Wasco Co School D21 | 23.85 |
| City of The Dalles | 17.32 |
| Mid-Columbia Fire & Rescue | 18.40 |
| North Wasco Co Parks & Rec | 3.91 |
| Port of The Dalles | 1.15 |
| Wasco Co 4H & Ext | 1.44 |
| Wasco Co Library | 3.91 |
| Wasco Co Soil & Water | 1.44 |
| Wasco County | 24.43 |
| TOTAL | 100% |

All participating taxing districts would convene annually to identify community projects that may be funded at some level from each district's share of the community service fee received. At that time each District, by choice, may direct a percentage of their allocated CSF to community/greater good projects.

Both the County and City rejected the proposal noting that they would not be willing to accept any model that provided the School District with any amount less than their actual taxing authority. It is important to note if Google facilities were fully taxed, the tax receipts for education would be forwarded to the State for re-distribution to the entire State education system. This is why education was excluded from the CSF distribution process outlined in ORS Chapter 285C and ORS Chapter 198.

After considerable debate, the discussion circled back to the City's adopted motion of distributing Projects 1 and 2 Community Service Fees to all taxing districts in the Tax Code Area consistent with the sum of each district's permanent and local option rate authority, whether used or unused but excluding the levy/tax rates for bonded indebtedness. After caucusing, the meeting reconvened and the District consented upon having the SIP sponsors draft an IGA using the City's CSF distribution model to bring back to the Board for further consideration. Reference Exhibit "A".

BUDGET IMPACT: The City's recommended distribution model encompassed within the IGA would bring the Fire District's percentage from 18.4% to 12.1%. This will amount to a difference of approximately \$150,000 per year for a period 15 years for Project 1 and 15 years for Project 2. These, in conjunction with other funds, would be used to hire the six additional dual-role firefighters necessary to provide adequate services and response to the Google projects. The advancement of \$750,000 for the initial hire of the 6 dual-role fire fighters during the construction phase of the project was also taken off the table by the County Administrator.

OPTIONS:

1. Consider approval of Resolution No. 2022-03, "A resolution adopting an Intergovernmental Agreement (IGA) between the "Parties" for payment of annual Community Service Fees (CSF) associated with Projects 1 and 2 of the Strategic Investment Program (SIP) agreement" between the "Company, The City of The Dalles and Wasco County."
2. Consider not approving Resolution No. 2022-03, "A resolution adopting an Intergovernmental Agreement (IGA) between the "Parties" for payment of annual Community Service Fees (CSF) associated with Projects 1 and 2 of the Strategic Investment Program (SIP) agreement between the "Company, The City of The Dalles and Wasco County" and recommend referral of the matter to Business Oregon.

EXHIBIT “A”

INTERGOVERNMENTAL AGREEMENT

This Agreement is entered into by and between Wasco County (“County”), the City of The Dalles (“City”), Mid-Columbia Fire and Rescue, Wasco County Library District, North Wasco County Parks and Recreation, Wasco County 4H and Extension, Wasco County Soil and Water Conservation District and Port of The Dalles, collectively referred to as, (“Parties”).

WHEREAS:

1. Google LLC, Design, LLC, and Moraine Industries LLC (collectively, “Company”) entered into a Strategic Investment Program (SIP) agreement for two data center projects (“Project One” and “Project Two,” respectively, or collectively the “Projects”) with the City and County, who negotiated terms and conditions of approval to protect the interests of the public; and
2. The County Board of Commissioners and City Council held public hearings on February 17, 2021, and February 22, 2021, to consider the application and resulting proposed Strategic Investment Program Agreement (“SIP Agreement”) and each body has formally approved the SIP Agreement, including the special provisions related to the property tax exemption as provided by ORS 285C.609(4)(a); and
3. On December 17, 2021, the Oregon Business Development Commission determined that the Projects proposed in the SIP Agreement shall be exempt from property taxation to the extent provided for under ORS 285C.606 and ORS 307.123; and
4. According to the SIP Agreement, Project One must consist of exactly one Data Center that may be built over time; and
5. According to the SIP Agreement, Project Two must consist of exactly one Data Center that may be built over time; and
6. The SIP Agreement provides for payment of annual Community Service Fees (CSF) associated with each Project, on or before the payment date for each tax year during the property tax exemption period for each Project; and
7. ORS 285C.609(6)(a) provides that the County shall distribute the CSF based on an agreement between the County and City; and
8. ORS 285C.609(6)(a)(B) provides that the County shall distribute the CSF based on an agreement between the County, the City where the development is located, and local taxing districts listed in ORS 198.010 or 198.180 that constitute at least 75 percent of the property tax authority of all local taxing districts listed in ORS 198.010 or 198.180 in the code area in which the eligible project is located; and

EXHIBIT "A"

9. The Parties to this Agreement are the only local taxing districts listed in ORS 198.010 or ORS 198.180 that currently have taxing authority in the Project area.

Now, therefore, in consideration of the mutual covenants set forth below it is AGREED:

1. County shall notify the Parties of any proposed amendments to the SIP Agreement that could impact the CSF or continuation of the project. County shall notify the Parties to this Agreement prior to declaring the Company in default or taking any other legal action that might impact the CSF.
2. County shall take reasonable steps to obtain prompt and full payment by Company, but nothing herein obligates County to make any payment except from revenues actually received.
3. The Parties shall exchange such information as necessary and work cooperatively to implement this Agreement.
4. Each year, beginning with the first year of receipt of a CSF under SIP Agreement, County shall:
 - a. Apportion the Community Service Fee to the entities listed below at the listed percentage share of the CSF. This percentage is based on each jurisdiction's proportionate share of their non-debt tax levy or levies in the 2021-22 Tax Year.
 - b. The below percentages shall be considered fixed unless this agreement is amended per Section 5, below.

Project One

| Receiving Entity | Percentage |
|---|------------|
| City of The Dalles | 17.3% |
| Wasco County | 24.4% |
| Mid-Columbia Fire and Rescue | 12.1% |
| Wasco County Library District | 3.9% |
| North Wasco County Parks & Recreation | 3.9% |
| Wasco County 4H and Extension | 1.4% |
| Wasco County Soil and Water Conservation District | 1.4% |
| Port of The Dalles | 1.2% |
| North Wasco County School District 21 | 30.1% |
| Wasco County ESD | 2.7% |
| Columbia Gorge Community College | 1.6% |

EXHIBIT "A"

Project Two

| Receiving Entity | Percentage |
|---|------------|
| City of The Dalles | 17.3% |
| Wasco County | 24.4% |
| Mid-Columbia Fire and Rescue | 12.1% |
| Wasco County Library District | 3.9% |
| North Wasco County Parks & Recreation | 3.9% |
| Wasco County 4H and Extension | 1.4% |
| Wasco County Soil and Water Conservation District | 1.4% |
| Port of The Dalles | 1.2% |
| North Wasco County School District 21 | 30.1% |
| Wasco County ESD | 2.7% |
| Columbia Gorge Community College | 1.6% |

5. This agreement may only be amended by the Parties herein, as signatories of this agreement, at a later date with at least 75% of the taxing authority agreeing under ORS 285C.609(a)(B) with concurrence of the City of The Dalles and Wasco County.

Done and dated this ____ day of April 2022.

| | |
|--|---|
| <p>WASCO COUNTY</p> <p>_____ Kathleen B. Schwartz, Chairman</p> <p>_____ Scott C. Hege, Vice-Chair</p> <p>_____ Steve D. Kramer, Commissioner</p> | <p>CITY OF THE DALLES</p> <p>_____ Daniel Hunter, Interim City Manager City of The Dalles</p> <p>Attest: _____ Izetta Grossman, City Clerk, CMC</p> |
| <p>MID-COLUMBIA FIRE AND RESCUE</p> <p>_____ Bob Palmer, Fire Chief</p> | <p>WASCO COUNTY LIBRARY</p> <p>_____ Jeff Wavrunek, Executive Director</p> |

EXHIBIT "A"

| | |
|--|--|
| <p>NORTHERN WASCO COUNTY PARKS AND RECREATION</p> <hr/> <p>Scott Baker, Executive Director</p> | <p>WASCO COUNTY 4-H AND EXTENSION</p> <hr/> <p>Leah Lowe, Program Coordinator</p> |
| <p>WASCO COUNTY SOIL AND WATER</p> <hr/> <p>Bill Hammel, Chairman</p> | <p>PORT OF THE DALLES</p> <hr/> <p>Greg Weast, President, Commissioner</p> <hr/> <p>Robert Wallace, Vice-President, Commissioner</p> <hr/> <p>Staci Coburn, Treasurer, Commissioner</p> <hr/> <p>David Griffith, Secretary, Commissioner</p> <hr/> <p>John Willer, Assistant Secretary/Treasurer, Commissioner</p> |

**Mid-Columbia Fire and Rescue (MCFR)
Resolution No. 2022-03**

“A resolution adopting an Intergovernmental Agreement (IGA) between the “Parties” for payment of the annual Community Service Fee (CSF) associated with Projects 1 and 2 of the Strategic Investment Program (SIP) agreement” established between the “Company, The City of The Dalles and Wasco County.”

WHEREAS, ORS 190.010 provides that units of local government may enter into Agreements for the performance of any and all functions and activities that any party to the agreement, its officers, or agents have authority to perform; and

WHEREAS, Google LLC, Design, LLC, and Moraine Industries LLC (collectively, “Company”) entered into a Strategic Investment Program (SIP) agreement (“SIP Agreement”) for two data center projects (“Project One” and “Project Two,” respectively, or collectively the “Projects”) with the City and County; and

WHEREAS, the City and County have formally approved the SIP Agreement, including the special provisions related to the property tax exemption as provided by ORS 285C.609(4)(a); and

WHEREAS, the Oregon Business Development Commission determined that the Projects proposed in the SIP Agreement shall be exempt from property taxation to the extent provided for under ORS 285C.606 and ORS 307.123; and

WHEREAS, the SIP Agreement provides for payment of annual Community Service Fees (CSF) associated with each Project, on or before the payment date for each tax year during the property tax exemption period for each Project; and

WHEREAS, Wasco County (“County”), the City of The Dalles (“City”), Mid-Columbia Fire and Rescue, Wasco County Library District, North Wasco County Parks and Recreation, Wasco County 4H and Extension, Wasco County Soil and Water Conservation District and Port of The Dalles, collectively referred to as, (“Parties”) desire to enter into an IGA to divide and distribute the Community Service Fee (CSF) provided through the SIP based upon the stipulations and percentages encompassed within the IGA; and

WHEREAS, the Board of Directors of Mid-Columbia Fire and Rescue find it reasonable and prudent to enter into an IGA to divide and distribute the Community Service Fee (CSF) provided through the SIP based upon the stipulations and percentages encompassed within the IGA.

NOW THEREFORE, BE IT HEREBY RESOLVED BY THE MID-COLUMBIA FIRE AND RESCUE BOARD OF DIRECTORS AS FOLLOWS,

1. To authorize the Fire Chief to take those actions as necessary to enter into an IGA with Wasco County (“County”), the City of The Dalles (“City”), Mid-Columbia Fire and Rescue, Wasco County Library District, North Wasco County Parks and Recreation,

Wasco County 4H and Extension, Wasco County Soil and Water Conservation District and Port of The Dalles, collectively referred to as, ("Parties") to divide and distribute the CSF based upon the stipulations and percentages encompassed within the IGA.

Approved and Adopted by the Board of Directors this 18th day of April 2022.

APPROVED:

Presiding Officer

ATTEST:

Secretary

Approved as to form:

Andrew J. Myers
Attorney for Mid-Columbia Fire and Rescue